

Disaster Preparedness and Planning Project (DP3) – 2018 Status

Introduction

Baltimore City is highly vulnerable to a range of natural hazards, including coastal storms, flooding, extreme heat, and high winds. These types of extreme events are likely to increase in frequency and magnitude over the coming years. These natural hazards, combined with exacerbated influences of climate change, create impacts that affect the City's residents, businesses, infrastructure, and natural systems, and threaten regionally significant assets.

In 2013, the City of Baltimore developed an integrated All Hazards Mitigation Plan (AHMP) and Climate Adaptation Plan. This Plan, called the Disaster Preparedness and Planning Project (DP3), links research, outreach, and actions to create a comprehensive system for addressing existing and future climate impacts. The DP3 was approved by Planning Commission on October 3, 2013 and has served as the guiding document for all mitigation and resiliency implementation since November 2013.

The DP3 outlines feasible and effective mitigation and adaptation recommendations for the below hazards, identified as posing the most significant threats for Baltimore:

- Flooding
- Coastal Hazards- Tropical Storms and Hurricanes, Nor'Easter, Sea Level Rise, and Storm Surge & Coastal Inundation
- Precipitation Variability- Precipitation, Winter Storms, Drought, Dam Failure
- Extreme Wind- Associated with Storms, Derechos, Tornados
- Extreme Heat
- Air Quality
- Additional Hazards- Earthquakes, Lightning and Hail, Tsunamis

This year, the City overhauled the plan to create the 2018 DP3 Update, which will be the new guiding document for the next 5 years. A 50+ person Advisory Committee consisting of stakeholder city and state agencies, community organizations, and citizens was developed to provide input and oversight during the plan update process. The 2018 DP3 Update includes the latest science and most recent climate impacts, along with an updated set of mitigation/adaptation strategies and actions. Completely new Hazard and Vulnerability Assessments were performed for the 2018 Update by an experienced consultant team. The 2018 DP3 Update also includes community perspectives on hazard risk.



An Equity and Outreach Sub-Committee was formed to conduct community engagement work with an equity frame to inform the update. Outreach largely took place via the creation and dissemination of a community survey focused on collecting community perspectives on risk (and included questions regarding perception of risk to both natural hazards-such as flooding and other coastal hazards, and manmade hazards) to solicit valuable community feedback, enhance empirical aspects of the hazard and vulnerability analyses, and inform future plan iterations. Significant effort was made to gain feedback from a representative sample of Baltimore's demographic composition, with particular focus on those residents most vulnerable to natural hazards.

A Strategy Sub-Committee was also formed to make thorough revisions to the original 2013 strategies and actions. The Strategy Sub-Committee consisted of agencies responsible for carrying out the strategies and actions listed in the plan. After reviewing risks and vulnerabilities associated with natural hazards in Baltimore, the Strategy Sub-Committee developed an updated comprehensive list of strategies and actions to ensure the City's continued ability to adapt to and mitigate the potential impacts of hazards. The Committee re-prioritized the strategies and actions, reassessed implementation timeframes, developed new actions that reflected results from the hazard and vulnerability assessments and new city or agency priorities/capacities, assessed performance metrics, and provided updates on implementation progress.

New actions added to the list this year are reflective of progress within the city and continued commitment to the implementation of hazard mitigation projects. They are as follows:

- Develop training and guidance documents for Resiliency Hub leaders that detail the scope of services (include checklist and instructions for opening, running, and closing)
- Increase the number of Resiliency Hubs
- Initiate community resiliency planning, outreach, and support
- Increase the amount of land permanently secured for food production, from community gardens and market gardens to commercial urban agriculture
- Implement the Plan for Food Access During Incidents and Disasters
- Increase food system resilience over the long term
- Pursue grants to acquire floodprone properties, when and where feasible
- Pursue grants to elevate floodprone properties, when and where feasible
- Pursue grants and technical assistance to conduct hydrology and hydraulic studies on floodprone areas within the City, to include Maidens Choice Branch, when and where feasible
- Evaluate potential for completion of Maidens Choice stream restoration project (U.S. Army Corps of Engineers, Baltimore District identified project)
- Pursue grants for flood control measures to alleviate flooding in the most floodprone areas when and where feasible
- Pursue grants for floodplain storage and diversion projects to alleviate flooding in the most floodprone areas, when and where feasible



- Pursue grants for dry floodproofing of commercial and historic structures in the most floodprone areas, when and where feasible
- When and where feasible, pursue grants to complete any project eligible under FEMA's
 Hazard Mitigation Unified Guidance and its addendum that will contribute to the
 reduction of hazardous conditions in the City

The comprehensive list of strategies and actions along with progress updates can be found in the attached appendix (Appendix A). Progress is noted specifically under the 'Status' column. Even though many strategies and actions have been changed, the progress made over the last year on the previous set are embedded in this set. Though many actions were combined, reworded, and added, no actions were deleted.

Other DP3 Plan Updates of note:

As part of the 2018 DP3 Update, 51 actions were consolidated into 23 new actions that combine descriptions of the actions. Adjustments and modifications to actions through consolidation resulted in renumbering and reclassification of actions and strategies. Please note, the numbers associated with the action in the 2017 CRS Progress Report do not correspond to the action numbers identified in Appendix A.

Another part of the update involved the reprioritization of strategies and actions. The priority scores were adjusted to exclude values for 'Climate Action Plan overlap'. These adjustments resulted in a reduction in the number of low-priority actions and an increase in the number of medium- and high-priority actions for the 2018 plan. Priority scoring otherwise used the same measures (financial feasibility, political feasibility, impact, and public support, with individual values ranging from a low rating of '1' to a high rating of '3') as in the 2013 plan. The rating scale was adjusted accordingly, and subsequently, the new aggregate ratings are 5 to 7 for low priority, 8 to 9 for medium priority, and 10 to 12 for high priority.

The results of the HIRA were introduced as an additional ranking factor, producing a list of priority actions for the 2018 DP3 Update. This analysis identified **87 actions** that were classified as first, second, or third priority. First-priority actions were defined as having existing high-priority scores and supporting "all hazards;" second-priority actions were defined as having high-priority scores and supporting "2 or more hazards;" third-priority actions were defined as having actions that addressed "2 or more hazards" only. New actions were also defined as first priority.

The 2018 DP3 Update also includes a whole chapter that discusses future actions the City plans to take to continue updating and implementing the plan moving forward.

The 2018 DP3 Update went out for public comment in August 2018 and a public meeting was held two weeks later. After incorporating comments, the 2018 DP3 Update was submitted to Maryland Emergency Management Agency (MEMA) and FEMA in September 2018 and is currently going through the formal review process. The 2018 DP3 Update is on track to be formally adopted by the City in November 2018. The 2018 DP3 Update includes information on



our implementation progress as well as our community engagement process. It was also sent to our governing board, the local media, and the State NFIP Coordinator.

Since the original 2013 adoption, significant progress has been made toward achieving the Plan recommendations. Progress reports on each of the fifty strategies and 231 actions in the DP3 have been prepared annually, and new progress reports based on the updated set of strategies/actions will continue to be produced annually moving forward.

Status of the DP3 Action Items

As mentioned, the comprehensive list of strategies and actions along with progress updates can be found in the attached appendix (Appendix A). Progress is noted specifically under the 'Status' column.

In the past year, Baltimore City has continued to move forward on several important mitigation strategies and actions, and has reached significant milestones. Major progress in the city as a whole includes the formal adoption of the City's Green Network Plan, which is the City's comprehensive strategy for increasing greenspace and expanding bike and pedestrian networks. Another milestone came with the full update of the City's overarching Sustainability Plan. In regard to mitigation strategies and actions, there has been forward movement in developing resilient design guidelines for high priority historic areas and buildings that are most significantly impacted by flooding. These guidelines should be completed by Spring 2019. As mentioned, an equity frame was used for the 2018 DP3 Update and the City will continue developing and applying an equity frame to all plans and projects. This is part of a larger strategic effort to more fully engage communities in increasing adaptive capacity and improving neighborhood resiliency.

However, since the core focus of this past year has been completing the 2018 DP3 Update, the Green Network Plan, and the Sustainability Plan update, progress on the implementation of mitigation strategies and actions was limited. Other factors that limited progress included the availability of funding, the need to increase communication and engagement across government agencies and with the public, and staffing levels in the Office of Sustainability. For the latter, new staff have recently been hired and a renewed focus on plan implementation will commence with the impending adoption of the 2018 DP3 Update.

Still ongoing from the last CRS Report: The development of a format for 'community-district' resilience plans and implementation guidelines. Tidal and non-tidal flooding continues to be a major issue in Baltimore City, and planners are still planning on conducting an assessment of the City's small watershed actions plans (SWAPs) as well as the regions Watershed Implementation Plan (WIP) and develop a framework for watershed adaptation implementation that will address current shortcomings and identify strategic actions moving forward. These new elements will provide a stronger and more robust resiliency plan and increase Baltimore's ability to implement portion of the project with both neighborhood partners and regional partners.



A full list of the updated strategies and actions from the 2018 DP3 Update and the current implementation status is included in Appendix A. However, specific work completed and milestones reached in the past year based on the 2013 DP3 strategies and actions are summarized below:

IN 9: "Encourage development of Green Streets in food prone areas and throughout the City"

- The Green Network Plan was formally adopted by the City this past September. It identifies Community Corridors, which should be prioritized for Green Streets and/or Complete Streets practices where feasible.
- A number of bioretention/bumpout projects were identified as part of the MS4 Permit project implementation.
- There have been new development projects using Green Streets techniques

IN16: "Implement the requirements of Baltimore's MS4 (separate stormwater and sewer system) permit" and "Preserve and protect natural drainage corridors"

 The work to develop projects under the new MS4 permit is progressing, and numerous stream restoration projects have received funding. In addition, the newly adopted Green Network Plan identifies stream corridors as Nature Corridors for protection and enhancement.

IN 17: "Support existing stormwater requirements and continue to evaluate and improve Best Management Practices" and "Utilize water conservation elements such as green roofs, rain gardens, cisterns, and bioswales on residential, commercial, industrial, and City-owned properties to capture stormwater"

- There have been several redevelopment projects that have included green roofs and bioswales.
- MS4 Permit Implementation and 21st Century School projects are increasing the use of these techniques on City-owned properties.
- Critical Area code has a 10% nutrient reduction requirement for stormwater management, and developers typically met that through the practices listed within the DP3.

IN 19: "Encourage information sharing within the Chesapeake Bay community to assist in developing best management practices"

• Baltimore continues to participate in the Baltimore Urban Waters and Baltimore Wilderness groups, which promote information sharing among jurisdictions.

IN 20: "Expand and integrate existing programs to reduce or intercept debris before it gets into the streams and harbor"



 Two new trash wheels were implemented in Masonville Cove and Harris Creek since last year.

NS 1: "Evaluate green corridors and parks for possible improvements for floodplain management"

 As part of the newly adopted Green Network Plan, Nature Corridors and Nature Nodes were identified along streams and in floodplain areas for potential to improve floodplain management.

NS 3: "Convert vacant land and row houses into meaningful and connected open space" and "Certify Baltimore as a Community Wildlife Habitat through the National Wildlife Foundation"

- The Green Network Plan identifies Nodes and Corridors in areas with high concentrations
 of vacancy to create new permanent green space and better connect neighborhoods and
 open spaces with each other.
- In Spring 2018, the City succeeded in becoming a Certified Wildlife Habitat. The National Wildlife Federation and the National Aquarium in Baltimore are continuing to work working together to certify properties in Baltimore City as wildlife habitats.

<u>PS 3: "Designate community leaders and organizations that can assist and provide support during hazard events"</u>

As part of the effort to increase City's ability to respond to physical, social, and economic challenges, Baltimore City is developing Resiliency Hubs in some of our more vulnerable communities. Resiliency Hubs are a building or set of buildings and neighboring outdoor space that will provide a safe daytime location, access to fresh water, and resources such as food, ice and charging stations, etc. in the event of an emergency.

The main goal of this project is to increase the adaptive capacity and resiliency of neighborhoods most vulnerable to natural hazards, major community emergencies and the impacts of climate change. In addition to providing backup supplies and resources, Hubs will also serve as locations for incorporating energy efficiency, weatherization, solar installation and battery backup systems – all of which help reduce GHG emissions and meet goals identified in the City's Sustainability, Climate Action, and Disaster Preparedness Plans.

This project includes collaboration with other city agencies, nonprofits and members of the community with a focus on neighborhoods. We are engaging community members around energy efficiency and climate preparedness. These also happen to be areas most vulnerable to community shocks and stresses and with the majority of inhabitants being of people of color.

Resiliency Hubs will demonstrate impact through community access to a safe daytime location, a few days of electricity, heating and cooling in the event of an emergency; access to food access



to fresh water; better coordination with partner organizations and City resources; utilization of surrounding vacant lots for food generation or shade and cooling through tree plantings; communication center and development of better relationships with members of the community; and access to limited back-up medical supplies.

Accomplishments to Date

- Three (3) pilot locations (Sandtown-Winchester, Pleasant View Gardens and The C.A.R.E.S. Community) identified with three (3) more in process (Stillmeadow Church, POWER House, Empowerment Temple) since last year.
- Initial purchases of supplies ongoing
- CERT training on basic disaster response skills being provided to pilot locations.
- Conversations with partners, especially about best practices for acting as a Hub ongoing
- Communication resources (e.g., banners and flyers) are being created.
- Formalization of Resiliency Hub status through MOU being created.
- Ribbon Cuttings for some Hubs will take place this year

PS 8 and PS 9: "Conduct climate, resiliency, and emergency planning education and outreach" and "Improve awareness and education about the importance of flood insurance and preparation for Baltimore citizens"

The Baltimore Office of Sustainability's Floodplain Management Program has been conducting outreach as a public service to educate residents about local flood hazards and flood preparedness. We have on-going partnerships with local housing organizations that allow us to engage prospective home owners. We inform prospective home buyers about the mandatory insurance requirements, then educate them on how to determine their flood risks using local mapping tools. We're also partnering with the Mayor's Office of Emergency Management and the Department of Health distributing hazard preparedness literature in communities located in the Special Flood Hazard Area (SFHA). Mailers describing flood risk, various ways to prepare for a flood, and how to contact the City for assistance have also been sent to every property in the SFHA. Additional mailers were sent to properties in repetitive loss areas.

<u>PS 10: "Incorporate Baltimore's food policy initiative into planning efforts" and "Develop a food security plan for Baltimore"</u>

- The Emergency Food Working Group convened in 2015-16 to assess and develop recommendations related to reducing food insecurity for vulnerable populations during times of emergency. An appendix to the City emergency planning documents for ESF-6 has been drafted, and a Food Resilience Planner now participates in the EOC during relevant emergencies.
- The Johns Hopkins Center for a Livable Future collaborated with the Baltimore Food Policy Initiative to release a <u>Food System Resilience Assessment</u> that appraised current strengths and vulnerabilities and assessed how 14 types of emergencies could impact the city's food supply.



Capital Improvements Process

The City of Baltimore has incorporated resiliency into the capital improvements process. The guidelines and training for the program calls out example recommendations where capital projects are needed to achieve the goals of the DP3 (see box). In addition, agency staff are invited to meet with the City's Climate and Resilience Planner to discuss their projects and identify how they can address current and future hazard conditions.

EXCERPT: GUIDELINES FOR THE CAPITAL IMPROVEMENT PROJECT REQUEST PROCESS FY 2019 – 2024

Disaster Preparedness and Resiliency: In order for Baltimore to succeed in reducing risk and vulnerability and becoming a more resilient city, the strategies and actions of the <u>Disaster Preparedness and Planning Project (DP3)</u> must be considered and integrated into the CIP. Each department has a responsibility to consider how their projects will address future climate impacts, reduce risk, and make Baltimore's infrastructure more resilient. Projects must integrate consideration for increased precipitation events including heavier precipitation in shorter durations of time; higher heat including weeks of 90+ degree temperatures; stronger storms including hurricanes and strong winds; and rising sea levels which will lead to increased tidal flooding and storm surge. Sample recommendations from the plan that impact capital projects include:

- IN-7, A4- Design bridges expansion joints for longer periods of high heat and heavy precipitation events, and develop a more robust inspection and maintenance process
- IN-9, A1- Prioritize infrastructure upgrades for roads identified at risk of flooding through the use of elevation data and Sea, Lake and Overland Surges from Hurricanes (SLOSH) model results
- IN-1, A7- Install external generator hookups for critical facilities that depend on mobile generators for backup power
- BL-8, A1- Install energy-efficient and low-water-use equipment during renovations in all City-owned buildings
- IN-15, A1- Replace old and malfunctioning pipes with new pipes or retrofit existing pipes with new lining prioritizing areas with reoccurring flooding
- IN-16, A3- Install backflow-prevention devices or other appropriate technology along waterfront to reduce flood risk

Program for Public Information

Flood preparedness in Baltimore has traditionally been directed by the Baltimore Department of Planning in collaboration with the Office of Emergency Management, Department of Public Works, and Department of Health. The Department of Planning is responsible for the floodplain management program including floodplain permits, mapping and analysis, communications efforts, the Community Assistance Visit, Hazard Mitigation Planning, and the Community Rating



System. Through this work, the Department of Planning made efforts to develop a Program for Public Information (PPI) to better direct floodplain outreach efforts.

Baltimore City's PPI is an ongoing local effort to identify, prepare, implement, and monitor a range of floodplain-related public information activities that meet specific local needs. This committee focuses primarily on outreach projects and how those projects are delivered to the public. Members are asked to share their expertise, observations and suggestions for floodplain communications efforts and to approve floodplain outreach materials and presentations.

Baltimore City's PPI met on March 26, 2018. A new subcommittee of the PPI was formed this summer. The subcommittee is called the National Disaster Preparedness Month Committee. We met several times via conference call to plan messaging and activities for National Disaster Preparedness Month. We hope to have the full PPI meet again in December 2018.

Priority Work for 2019

With the anticipated adoption of the 2018 DP3 Update, the City will focus on implementing high priority strategies and actions delineated in the new plan in the coming year. As mentioned, many of the high priority actions are ones that address multiple hazards, and thus will create efficient and cost-effective impact across multiple scales.



Materials and Outreach

Disaster preparedness materials and floodplain materials are available and maintained at the City's library and at City permitting centers including the Abell Wolman building and Benton building. Additionally, materials are available 24 hours a day at the Office of Sustainability website.

Information Documents Provided Year-Round:

FEMA and NFIP Flood Insurance Brochures:

1.	Why You Need Flood Insurance	FEMA F-683
2.	Por Que Usted Necesita Seguro De Inundacion	FEMA F-683S
3.	Flood Preparation and Safety	FEMA F-684
4.	Top Ten Facts for Consumers	FEMA F-301
5.	FloodSmart.gov Know Your Risk	NFIP
6.	FloodSmart.gov Conozca su Riesgo	NFIP Spanish
7.	How the NFIP Works	FEMA F-025
8.	Answers to Questions About the NFIP	FEMA F-084
9.	Flood Insurance Claims Handbook	FEMA F-687
10	. Manual de Reclamacion para Seguros	
Co	ntra Inundaciones	FEMA F-687S
11.	NFIP Summary of Coverage	FEMA F-679
12.	. FEMA Prepare for Emergencies Now	FEMA R-6
13.	. FEMA Preparing Makes Sense for Older	FEMA R-5
14.	. FEMA Emergency Supply List	FEMA R-8
15.	. FEMA What is Risk Map	

Other Brochures:

- 16. Americas Preparathon for Community Based Organizations
- 17. Maryland Natural Hazards Preparedness Guide
- 18. Quick Series Tsunami Preparedness NOAA and MEMA
- 19. What is Freeboard? Raise your home, lower your payments MD DNR CoastSmart
- 20. CoastSmart Recovery MD DNR CoastSmart
- 21. Family First- Buddy Says "Be Ready" MEMA and MD Citizen Corps

City Brochures:

- 22. About Mandatory Flood Insurance (1 pager) -- Distributed by the Department of Planning
- 23. B'more Prepared Plan 9: A Simple Guide to the nine essential items to help you shelter-in-place in the event of an emergency -- Distributed by the Baltimore City Health Department
- 24. Baltimore City Resiliency Hub Brochure: Gives detailed information about each Resilience Hub, their location, and their intended use.
- 25. Baltimore Health Information Card: Follow your emergency plan and instructions -- Distributed by the Baltimore City Health Department, the Department of Planning and the Mayor's Office of Emergency Management



Websites:

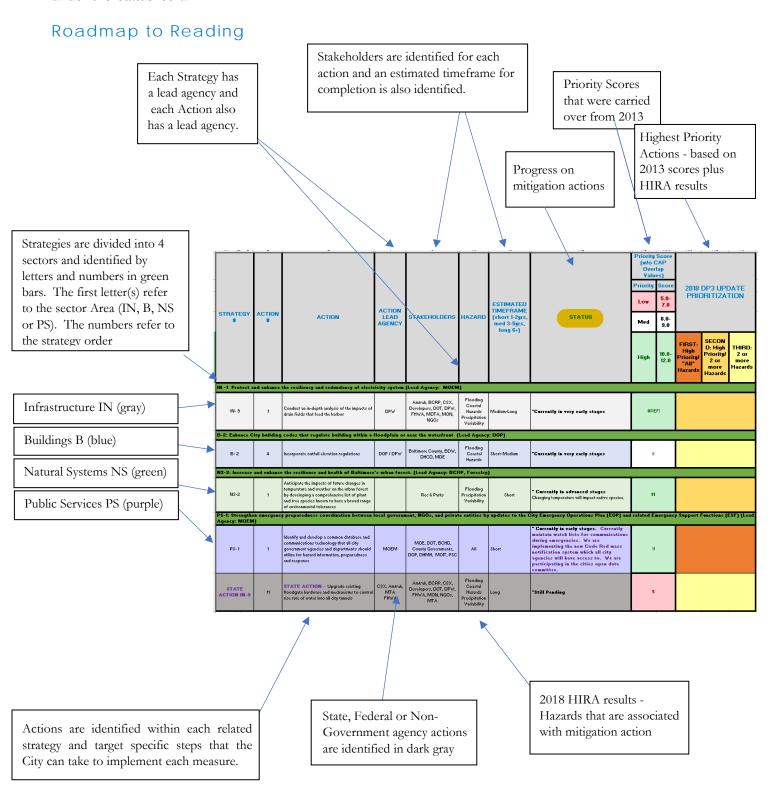
- City of Baltimore Main Website <u>http://www.baltimorecity.gov/answers/sustainability-resiliency-floodplain</u>
- City of Baltimore, Office of Sustainability www.baltimoresustainability.org/floodplain
- City of Baltimore, Department of Planning www.archive.baltimorecity.gov/Government/AgenciesDepartments/Planning.aspx
- City of Baltimore, Office of Emergency Management
 http://emergency.baltimorecity.gov/PublicInformation/Resources.aspx
- City of Baltimore, Health Department http://health.baltimorecity.gov/programs/emergency-preparedness-response
- Enoch Pratt Library Floodplain Page <u>www.prattlibrary.org/research/tools/index.aspx?cat=19952&id=84511</u>
- Inundation Zone Maps
 http://cityview.baltimorecity.gov/maps/map.html?webmap=a43dd492035746ccb6887a
 bde9b5419b
- Evacuation Routes and Shelters
 http://cityview.baltimorecity.gov/maps/map.html?webmap=ba0afd2d413840198e9346

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Appendix A: All Mitigation Strategies and Actions

The 2018 DP3 Update strategies and actions found below define the programs, policies and projects that the City will undertake to accomplish its mitigation goals over the next 5 years. Embedded in these strategies and actions are the original ones from the 2013 DP3. Progress on implementation can be found under the 'status' column.



Agency Acronyms

- BARCS: Baltimore Animal Rescue and Care Shelter, Inc.
- BCFD: Baltimore City Fire Department
- BCHD: Baltimore City Health Department
- BCPD: Baltimore City Police Department
- BCPSS: Baltimore City Public School System
- BCRP: Baltimore City Department of Recreation and Parks
- BDC: Baltimore Development Corporation
- BDW: Baltimore Development Workgroup
- BGE: Baltimore Gas and Electric
- CDC: Centers for Disease Control and Prevention
- CGRN: Community Greening Resource Network, a support program of P&P
- CHAP: Commission for Historic and Architectural Preservation
- CoS: Commission on Sustainability
- CSX: CSX Corporation
- DES: Department of Environmental Services
- DGS: Department of General Services
- DHCD: Department of Housing and Community Development
- DHMH: Maryland Department of Health
- DOIT: Department of Information Technology
- DOP: Department of Planning
- DOT: Department of Transportation
- DPW: Department of Public Works
- FEMA: Federal Emergency Management Agency
- FHWA: Federal Highway Administration
- MCC: Maryland Conservation Corps
- MDA: Maryland Department of Agriculture
- MDE: Maryland Department of the Environment
- MDNR: Maryland Department of Natural Resources
- MDTA: Maryland Transportation Authority
- MEMA: Maryland Emergency Management Agency
- MOEM: Mayor's Office of Emergency Management

- MON: Mayor's Office of Neighborhoods
- MOIT: Mayor's Office of Information Technology
- MTA: Maryland Transit Administration
- NAHB: National Association of Home Builders
- NGO: Non-governmental Organization
- OEM: Office of Emergency Management
- P&P: Parks and People
- PSC: Public Service Commission
- SHA: Maryland State Highway Administration
- USACE: U.S. Army Corps of Engineers

									Priority S CAP Overl	core (w/o ap Values)			
									Priority	Score 5.0-7.0		DP3 UPDA	
STRATEGY #	ACTION #	ACTION	ACTION LEAD AGENCY	STAKEHOLDERS	HAZARD	ESTIMATED TIMEFRAME (short 1-2yrs, med 3-5yrs, long	FINANCING OPTIONS	STATUS			PRI	OKITIZATIO	
						6+)			Med	8.0-9.0	FIRST:	SECOND:	
									High	10.0-12.0	High Priority/ I "All"	High Priority/ 2	THIRD: 2 or more Hazards
IN -1 Protect ar	d enhance	the resiliency and redundancy of electricity system (L	ead Agency	: MOEM)									
IN- 1	1	Work with the Maryland Public Service Commission (PSC) to minimize power outages from the local electric utility during extreme weather events by identifying and protecting critical energy facilities and located within the City	PSC	BCRP (Forestry), BGE, Building Owners, DGS, DOT, DPW, Exelon, PSC, Utility customers, Veolia, Wheelabrator	All	Short	Baltimore City CIP Federal Sources BGE's existing funds allocated through the Smart Grid Investment Grant	*Currently in very early stages	1	.2			
IN- 1	2	Evaluate the City of Baltimore utility distribution system, and identify "underground utility districts" using BGE's May 2013 short term reliability improvement plan	PSC / DPW	BCRP (Forestry), BGE, Building Owners, DGS, DOT, DPW, Exelon, PSC, Utility customers, Veolia, Wheelabrator	All	Short	Baltimore City CIP Federal Sources BGE's existing funds allocated through the Smart Grid Investment Grant	*Currently in very early stages	1	.0			
IN- 1	3	Support BGE's collaboration with the Maryland Public Service Commission to implement various smart grid solutions that will provide the City with real-time access to data during events	DPW	BCRP (Forestry), BGE, Building Owners, DGS, DOT, DPW, Exelon, PSC, Utility customers, Veolia, Wheelabrator	All	Short	Baltimore City CIP Federal Sources BGE's existing funds allocated through the Smart Grid Investment Grant	*Currently in very early stages	:	8			
IN-1	4	Identify, harden, and water seal critical infrastructure relative to pump stations, treatment plants, electrical, heating, and ventilation facilities within the flood plain	DPW	BGE, DGS, DPW, Exelon, PSC, MEO, MOEM Veolia, Wheelabrator	Flooding Coastal Hazards Precipitation Variability	Medium	Baltimore City CIP Federal Sources BGE's existing funds allocated through the Smart Grid Investment Grant	*Currently in very early stages		6			
IN- 1	5	Work with stakeholders to encourage facility owners to develope decentralized power generation and fuel flexibility capabilities	МОЕМ	BCRP (Forestry), BGE, Building Owners, DGS, DOT, DPW, Exelon, PSC, Utility customers, Veolia, Wheelabrator	All	Medium	Baltimore City CIP Federal Sources BGE's existing funds allocated through the Smart Grid Investment Grant	*Currently in very early stages. MOEM scheduling meeting to develop a strategy for outreach.	:	В			
IN-1	6	Develop a comprehensive maintenance and training program for City employees at facilities with backup generators to ensure proper placement, hook-up and function during hazard events.	DGS	BCRP (Forestry), BGE, Building Owners, DGS, DOT, DPW, Exelon, PSC, Utility customers, Veolia, Wheelabrator	All	Short-Medium	Baltimore City CIP Federal Sources BGE's existing funds allocated through the Smart Grid Investment Grant	*Still Pending	:	7			
IN- 1	7	Install external generator hookups for critical City facilities that depend on mobile generators for backup power	DGS	MOEM, BCRP (Forestry), BGE, Building Owners, DGS, DOT, DPW, Exelon, PSC, Utility customers, Veolia, Wheelabrator	All	Short-Medium	Baltimore City CIP Federal Sources BGE's existing funds allocated through the Smart Grid Investment Grant	*Still Pending MOEM will assist DGS in perusing mitigation grants when available to support this activity. New schools are required to have backup generators or hook ups.		В			
IN-1	8	Partner with utility to evaluate protecting power and utility lines from all hazards.	MOEM	BCRP (Forestry), BGE, Building Owners, DGS, DOT, DPW, Exelon, PSC, Utility customers, Veolia, Wheelabrator	All	Ongoing. As hazards change may have to adapt our strategy for protection.	Baltimore City CIP Federal Sources BGE's existing funds allocated through the Smart Grid Investment Grant	*Currently in early stages. Currently coordinated by MOEM Director through the BGE Citizen Advisory Committee	1	0			
IN-1	9	Determine low-laying substation vulnerability and outline options for adaptation and mitigation.	PSC / DPW / MOEM	BCRP (Forestry), BGE, Building Owners, DGS, DOT, DPW, Exelon, PSC, Veolia, Wheelabrator	Flooding Coastal Hazards Precipitation Variability	Snort	Baltimore City CIP Federal Sources BGE's existing funds allocated through the Smart Grid Investment Grant	*Currently in early stages		9			
IN-2: Increase e	nergy cons	ervation efforts (Lead Agency: BoS)											
IN- 2	1	Increase energy efficiency across all sectors through education, efficiency retrofits, and building management systems	MEO	BGE, Building owners, City Delegates, DOP, DPW, Energy Office, PSC	All	Medium	• MEA	*Implemented/ongoing	1	2			
IN- 2	2	Encourage critical facilities and institutions to connect to existing cogeneration systems, or develop new cogeneration systems	MEO	DOP,BGE, Building owners, DOP, DPW, Energy Office, PSC	All	Medium	Federal Emergency Grant Funds Local Funds	*Currently in very early stages	,	9			
IN- 2	3	Continue the City's electricity demand-response program during peak usage or pre-blackout periods	BGE	BGE, Building owners, City Delegates, DOP, DPW, Energy Office, PSC	All	Medium	BGE Federal Funds	*Implemented/ongoing	:	7			
IN 3: Ensure ba	ckup powe	r generation for critical facilities and identified key infi	rastructure	during power outages (Lead Agency: ME	:0)							
IN- 3	1	Investigate off-grid, on-site renewable energy systems, generators, and technologies for critical facilities to ensure redundancy of energy systems	DGS	BGE, DGS, DHMH, DOP, DOT, DPW, MOEM	All	Medium	Baltimore City CIP Federal Programs	*Currently in mid-stages	:	7			
IN- 3	2	Seek funding to purchase and install generators for all city building designated as critical to agency functions	DGS	DGS, DOP, DOT, DPW, MOEM	All	Short	Federal Grants State Grants	*Currently in very early stages	:	В			
STATE ACTION IN-3	4	STATE ACTION - Evaluate and ensure backup power generation is available to healthcare facilities (nursing homes, critical care facilities, hospitals, etc.)	MDH	DGS, DOP, DOT, DPW, MOEM	All	Medium	Hospital Budgets Federal Emergency Funds	*Currently in very early stages	,	9			
IN-4: Protect ar	nd manage	compressed liquefied natural gas sites and (city) fuelin	ng stations l	pefore and during hazar	d events (Lead Ag	gency: MOEM)							

										core (w/o ap Values)	
									Priority	Score	
			ACTION			ESTIMATED TIMEFRAME			Low	5.0-7.0	2018 DP3 UPDATE PRIORITIZATION
STRATEGY #	ACTION #	ACTION	LEAD AGENCY	STAKEHOLDERS	HAZARD	(short 1-2yrs, med 3-5yrs, long 6+)	FINANCING OPTIONS	STATUS	Med	8.0-9.0	
									High	10.0-12.0	
											"All" or more Hazards Hazards
IN- 4	1	Work with BGE to ensure existing preparedness plans for Spring Gardens liquefied natural gas site incorporate its vulnerability to present and predicted flooding, storm surge and sea level rise	BGE	BGE, DGS, DOP, DOT, DPW, Veolia	All	Medium	BGE	*Currently in very early stages	:	В	
IN- 4	2	Adopt building code that requires anchoring of 50 gallon storage tanks or larger	DOP / HCD	MDE,BGE, DGS, DOP, DOT, DPW, Veolia	All	Medium		*Still Pending	1	В	
IN- 4	3	Support the Maryland Public Service Commission's effort to accelerate replacement of aging natural gas infrastructure which will harden the system against flooding	BGE	BGE, DGS, DOP, DOT, DPW, Veolia	All	Medium	BGE	*Still Pending	;	В	
IN-5: Evaluate a	and improv	e resiliency of liquid fuels infrastructure (Lead Agency	: MOEM)								
IN-5	1	Design and implement a generator program that assists private gas stations in securing backup generators, especially those stations along major evacuation routes. Exchange for a commitment to fueling emergency response vehicles during a hazard event	MOEM	BCFD, BCPD, DES, DOT, DPW, MOE	All	Medium	Fuel Up Maryland Federal Sources	* Still pending. Due to staffing shortages action not begun; however, plans in place to develop a committee to work with stakeholders on this issue.	:	В	
IN-5		Increase and ensure fuel availability during distribution disruptions. Priority given to critical facilities and emergency responders	MOEM	BCFD, BCPD, DES, DOT, DPW, MOE	All	Medium		* Still pending		8	
		e resiliency of communication systems that are in place Utilize new technologies such as fiber optics,	e for sudde	BGE, DOT, Energy			Federal Grant Programs	*Currently in early stages. City has moved to Voice Over Internet Protocol (VOIP)			
IN- 6	1	external hook-ups, and mobile generators to improve resiliency	MOEM	Office, FCC, MOIT, Private Entities, PSC	All	Medium	State Grant Programs Baltimore City CIP	Phones and has installed more fiber optic cable to help address this issue.	,	9	
IN- 6	2	Evaluate, improve and build redundancy into all public and inter-agency warning and communication systems	МОЕМ	BCPD, BCFD, MOE, BGE, DOT, Energy Office, FCC, MOIT, PSC	All	Short	Federal Grant Programs State Grant Programs Baltimore City CIP	*Currently in mid stages. The city has procured a mass notification system, Code Red, and is currently working with all city agencies on Standard Operating Procedures. The city has moved to Voice Over Internet Protocol (VOIP) Phones and all city agencies were encouraged to maintain several "copper" backup lines for redundancy.	:	В	
IN- 6	3	Identify best practices for the installation and management of flood proofing of all communications infrastructure at risk of water damage	DOP / DGS	BGE, DOT, MOE, MOEM, FCC, MOIT, Private Entities, PSC	Flooding Coastal Hazards Precipitation Variability	Short	Federal Grant Programs State Grant Programs Baltimore City CIP	*Currently in very early stages	:	В	
STATE ACTION IN-6	4	STATE ACTION - Implement additional nurse triage phone lines and community health centers to reduce medical surge on hospitals	MDH	BGE, MOEM, DOT, Energy Office, FCC, MOIT, Private Entities, PSC	All	Short	Private Funding	*Currently in very early stages		6	
IN- 6	6	Ensure continued operation of city governments various computer mainframes for email, control systems, and internet service by having stand-by batteries for each with a capacity sufficient for backup generation to operate	MOIT	BGE, DOT, Energy Office, FCC, MOEM, Private Entities, PSC	All	Short	Baltimore City CIP	*Currently in early stages		В	
	climate cha	inge into transportation design, building and maintenation of the coastal storm vulnerability and	ance (Lead	Agency: DOT) CSX, DOT, DPW, MTA,							
IN- 7	1	complete an exposure assessment of City transportation assets	DOT	Private Contractors	Coastal Hazards	Short	Federal Grant Programs	*Currently in very early stages		9	
IN- 7	2	Improve stormwater management, operations and maintenance for stream flooding that erodes away bridge supports	DOT	CSX, DOT, DPW, MTA, Private Contractors	Flooding Precipitation Variability	Ongoing	Incorporate into existing Capitol Projects	*Currently in very early stages	:	В	
IN- 7	3	Incorporate compliance with earthquake standards to withstand a magnitude eight earthquake for all new, improved and rebuilt bridges	DOT	CSX, DOT, DPW, MTA, Private Contractors	Land	Medium	Federal Funds City Capitol Funds	*Still Pending	:	В	
IN- 7	4	Design bridges expansion joints for longer periods of high heat and develop a more robust inspection and maintenance process	DOT	CSX, DOT, DPW, MTA, Private Contractors	Extreme Heat	Short	• Incorporate into existing Capitol Projects	*Still Pending	,	9	
IN- 7	5	Research utilizing existing and new rating systems for all new infrastructure and road projects	DOT	CSX, DOT, DPW, MTA, Private Contractors	All	Medium		*Still Pending	!	9	
IN- 7	6	Identify, investigate, and incorporate Best Management Practices as they relate to transportation design, construction and maintenance	DOT	CSX, DOT, DPW, MTA, Private Contractors	All	Medium		*Currently in very early stages		7	
IN- 7	7	Require that backup solar powered street lights and signals be integrated along evacuation routes and high traffic areas	DOT	CSX, DOT, DPW, MTA, Private Contractors	All	Medium	Emergency Grant Programs	*Still Pending		7	
IN-8: Identify a	dditional al	ternative routes and modes for effective transport an	d evacuatio	n efforts during emerge	ncy situations (L	ead Agency: MOE		*Currently in early stages.			
IN- 8	2	Evaluate existing systems and coordinate a comprehensive evacuation plans with regional partners	МОЕМ	BCFD, BCHD, DOP, DOT, MOEM	All	Short	Federal FundsState FundsLocal Funds	The city has worked with the Baltimore Urban Area Security Initiative (BUASI) and have developed a draft Regional Evacuation plan that is out for comment.	i	8	
IN- 8	3	Develop and prioritize clearance of specified transportation routes for delivery of emergency response supplies	DOT / MOEM	BCFD, BCHD, DOP, DOT, MOEM	All	Short	Federal Funds State Funds Local Funds	*Still Pending	1	2	
IN- 8	4	Educate the public on the dangers of driving through flooded roads	DOT / MOEM	BCFD, BCHD, DOP, DOT, MOEM	Flooding Coastal Hazards Precipitation Variability	Short	Federal Funds State Funds Local Funds	*Currently in very early stages	;	В	

STRATEGY #	ACTION #	ACTION	ACTION LEAD AGENCY	STAKEHOLDERS	HAZARD	ESTIMATED TIMEFRAME (short 1-2yrs, med 3-5yrs, long 6+)	FINANCING OPTIONS	STATUS	Priority Score (w/o CAP Overlap Values) Priority Score Low 5.0-7.0 Med 8.0-9.0	2018 DP3 UPDATE PRIORITIZATION
									High 10.0-12.0	FIRST: SECOND: High THIRD: Priority/ Priority/ 2 or more Hazards Hazards
IN- 8		Make available a network of dedicated pedestrian and bicycle transportation routes leading into and throughout the City	DOT	BCFD, BCHD, DOP, DOT, MOEM		Ongoing	Federal Funds State Funds Local Funds	*Currently in very early stages	12	
IN-9: Alter tran	1	Prioritize infrastructure upgrades for roads identified at risk of flooding through the use of elevation data and Sea, Lake and Overland Surges from Hurricanes (SLOSH) model results	DOT	Amtrak, BCRP, CSX, Developers, DOT, DPW, FHWA, MDTA, MON, NGOs	Flooding Coastal Hazards Precipitation Variability	Long	The City's existing capital plan	*Still Pending	7	
IN- 9	2	Raise streets in identified flood prone areas as they are redeveloped	DOT	Amtrak, BCRP, CSX, Developers, DOT, DPW, FHWA, MDTA, MON, NGOs	Flooding Coastal Hazards Precipitation Variability	Long	Federal Emergency Mangement Funding programs Baltimore City Capitol Budget	*Still Pending	5	
IN- 9	3	Encourage development of Green Streets in flood prone areas and throughout the City	DOP / DOT	DOT, DPW, MON, Public, NGO's, Property Owners	Flooding Coastal Hazards Precipitation Variability	Short-Ongoing		*Currently in early stages	7	
IN- 9	4	Encourage use of permeable pavement in non- critical areas – low-use roadways, sidewalks, parking lots and alleys where soils permit proper drainage	DPW	DOT, DPW, MON, Public, NGO's, Property Owners, Rec & Parks	Flooding Coastal Hazards Precipitation Variability	Medium		*Currently in very early stages	8	
IN- 9	5	Add pumps or other mitigation alternatives to streets as they are redeveloped (if needed)	DPW	Amtrak, BCRP, CSX, Developers, DOT, DPW, FHWA, MDTA, MON, NGOs	Flooding Coastal Hazards Precipitation Variability	Long	Federal Emergency Mangement Funding programs Baltimore City Capitol Budget	*Still Pending	9	
IN- 9	6	Assess need for new culvert capacity and identify where upgrades are needed	DPW	Amtrak, BCRP, CSX, Developers, DOT, DPW, FHWA, MDTA, MON, NGOs	Flooding Coastal Hazards Precipitation Variability	Long	Emergency Grant Programs	*Still Pending	8	
IN- 9	7	Conduct an in-depth analysis of the impacts of drain fields that feed the harbor	DPW	Amtrak, BCRP, CSX, Developers, DOT, DPW, FHWA, MDTA, MON, NGOs	Flooding Coastal Hazards Precipitation Variability	Medium-Long	• Emergency Grant Programs	*Currently in very early stages	12	
IN-9	8	Expand and reinforce existing stormwater education programs	DPW	MTA, Amtrak, BCRP, CSX, Developers, DOT, DPW, FHWA, MDTA, MON, NGOs	Flooding Precipitation Variability	Long		*Currently in early stages. The Wastewater Treatment Plants are required to have Storm Water Pollution Prevention Plans (SWPPP). A requirement of these plans are to conduct annual training.	12	
IN-9	9	Design and implement floodgates and barriers in transportation tunnels	DOT	MOEM, Amtrak, BCRP, CSX, Developers, DOT, DPW, FHWA, MON, NGOs, MTA	Flooding Coastal Hazards Precipitation Variability	Long	Funding options dependent on ownership of tunnel.	*Still Pending	6	
STATE ACTION IN-9	10	STATE ACTION - Encourage Federal and State Government to design and install floodgates and barriers at vulnerable transportation tunnels	FHWA	Amtrak, BCRP, CSX, Developers, DOT, DPW, FHWA, MON, NGOs,MTA	Flooding Coastal Hazards Precipitation Variability	Long		*Currently in very early stages	11	
STATE ACTION IN-9	11	STATE ACTION - Upgrade existing floodgate hardware and mechanisms to control rise rate of water into all city tunnels	CSX, Amtrak, MTA FHWA	Amtrak, BCRP, CSX, Developers, DOT, DPW, FHWA, MON, NGOs, MTA	Flooding Coastal Hazards Precipitation Variability	Long		*Still Pending	5	
STATE ACTION IN-10	tructural st	ability of all transportation tunnels to reduce impact f STATE ACTION - Repair cracks and leaks in all tunnels to reduce impact of seismic activity	CSX	Amtrak, CSX, DOT, DPW, FHWA, MDTA, MOEM, MTA		Medium	Funding options dependent on ownership of tunnel.	*Still Pending	6	
STATE ACTION IN-10		STATE ACTION - Follow Federal, State and Local criteria for the stabilization of Historic transportation tunnels (e.g. Howard Street)	CSX, Amtrak, MTA	Amtrak, CSX, DOT, DPW, FHWA, MOEM, MTA	Land	Long	Funding options dependent on ownership of tunnel.	*Still Pending	5	
STATE ACTION IN-10		STATE ACTION - Install a seismically resistant fire standpipe, air monitoring, and automatic valve system in all tunnels to provide a fully automated and monitored fire suppression system	CSX, Amtrak, MTA	Amtrak, CSX, DOT, DPW, FHWA, MDTA, MOEM		Long		*Still Pending	10	
IN-11: Evaluate	1	Implement a repaving strategy that reduces heat-related damage to asphalt and incorporates maintenance and operations that extend the life of the road surface	on anticipa	ted changes in climate (Lead Agency: DC	long	The analysis of City infrastructure is an ongoing priority and could be completed as part of this ongoing process. The City's existing capital plan	*Still Pending	8	
IN-11	3	Develop deicing strategies and materials that are effective in extreme cold temperatures and prolonged events to stabilize roadway and bridge surfaces	DOT	DOT, SHA	Precipitation Variability	Long		*Currently in very early stages	7	
		cy of the City's waterfront to better adapt to impacts Raise bulkhead height along shoreline areas most at		BDC, Development Community, DGS,			a Foderal F	Scall Danding		
IN-12	1	risk	DOT	DHCD, DOP, DOT, MDE, MDNR, MOEM	Coastal Hazards	Long	Federal Funding Sources Federal Emergency	· Suil Pending	6	
IN-12	3	Encourage the development of integrated flood protection systems that use structural (engineering) and non-structural (wetlands) measures	USACE DOT MOEM DGS	BDC, Development Community, DGS, DHCD, DOT, MDE, MDNR, MOEM	Coastal Hazards	Long	Federal Emergency Management Funds Wetland and Wildlife funds City Capitol Budget	*Currently in early stages	9	

			ACTION			ESTIMATED TIMEFRAME				score (w/o lap Values) Score	2018 DP3 UPDATE PRIORITIZATION
STRATEGY #	ACTION #	ACTION	LEAD AGENCY	STAKEHOLDERS	HAZARD	(short 1-2yrs, med 3-5yrs, long 6+)	FINANCING OPTIONS	STATUS	Med	8.0-9.0	FIRST: SECOND: High High THIRD: Priority/ Priority/ 2 or more Hazards Hazards
IN-12	4	Review and enhance coastal area design guidelines referenced in the City Code (ASCE-24-14) to better mitigate the impacts of flooding	DOP	BDC, Development Community, DGS, DHCD, DOT, MDE, MDNR, MOEM	Coastal Hazards	Long	Federal Funds State Funds Local Funds	*Currently in early stages. DOP will be updating the Critical Area maps and manual within the next year, so any changes that need to be made to Critical Area requirements should be worked in during that update.		9	
IN-12	5	Enhance and strengthen waterfront zoning and permitting	DOP	BDC, Development Community, DGS, DHCD, DOT, MDE, MDNR, MOEM	Coastal Hazards	Long	Federal Funds State Funds Local Funds	*Currently in early stages	:	8	
IN-13: Increase	the resilien	ce of all wastewater systems and protect them from o	current and	projected extreme wear	ther events (Lead	Agency: DPW)					
IN-13	1	Ensure all water and wastewater pumping stations have off-grid, on-site energy sources and/or reliable backup power sources by increasing the number of backups and pulling electricity from different grids	DPW / MEO	DPW, Energy Office, MOEM	All	Long	Utility CIP	*Currently in mid stages. All of the major Wastewater Pumping Station are equipped with Emergency Stand-by Generators. The drinking water pumping stations are currently being renovated. It is the desire to have backup power sources for all of them.		7	
IN-13	3	Develop and adopt increased level of protection for construction, redevelopment, and design of all water and wastewater facilities that incorporate future climate projections	DPW	DPW, Energy Office, MOEM	All	Long	Federal Funds State Funds Local Funds	*Still Pending. This item will be addressed individually by each future Capital Project design.	ı	0	
IN-13	5	Establish protocols and ensure effective operations and security for wastewater treatment plants when facilities are overwhelmed during large storm events	DPW	DPW, Energy Office, MOEM	All	Long	Federal, State and Local funds	*Currently in early stages There is an Emergency Action Plan in place for each of the Wastewater Treatment Facilities. The Plans should be reviewed for possible updates. The Wastewater Facilities Division currently has SOP's for High Flow Events. The Back River Headwork's Facilities are under construction to address future events. The services for a design consultant to address such issues at the Patapsco Plant are in progress.		7	
IN-13	7	Increase stormwater recharge areas and quantity management to prevent flooding from overflows	DPW	DPW, MOEM	Flooding Precipitation Variability	Long	Utility CIP	*Currently in very early stages		9	
IN-13	8	Conduct an assessment of the City's current water system to identify age, condition of infrastructure, capacity, weaknesses and areas for priority upgrades	DPW	DPW, MOEM	Flooding Precipitation Variability	Long		*Currently in very early stages	,	0	
IN-13	9	Conduct and utilize a detailed risk assessment to determine vulnerability of the sewage treatment plant to prevent overflows from extreme storm events	DPW	DPW, MOEM	Flooding Coastal Hazard Precipitation Variability	Long	Federal Funds State Funds Local Funds	*Currently in very early stages	:	8	
IN-13	10	Determine the elevation of sewage treatment buildings, tank construction details, and if the plant is at risk of back flow, for improvements to withstand coastal storm events	DPW	DPW, Planning, MOEM	Coastal Hazards	Long	• Utility CIP	*Currently in very early stages There are existing Topographical maps for the Wastewater Facilities locations.		6	
IN-13	11	Retrofit wastewater treatment facility and methane gas storage system to withstand seismic activity to protect against earthquakes. Design facility to exceed current building codes	DPW	DPW, DGS, MOEM	Land	Long	Federal Funds State Funds Local Funds	*Still Pending	,	6	
IN-14: Integrate	resiliency,	redundancy, and structural stability into the City's dri	nking and v	vater system to ensure s	afe and reliable	water storage and	distribution (Lead Agency:	DPW)			
IN-14	1	Repair leaks and improve connection from all City reservoirs and the Susquehanna River	DPW	BCHD, BCRP, DHCD, DHMH, DOP, DOT, DPW, MCC, MDE, Regional Watershed Groups, Reservoir Watershed Management Committee, SHA, Water Utility	Flooding Precipitation Variability	Short-Long	The City's existing capital plan Federal Funding Sources	*Currently in very early stages. A new Capital Project should be initiated to address this item.	1	11	
IN-14	2	Provide water conservation education, and continue to protect our watersheds to assist in maintaining water quality	DPW	BCHD, BCRP, DHCD, DHMH, DOP, DOT, DPW, MCC, MDE, Regional Watershed Groups, Reservoir Watershed Management Committee, SHA, Water Utility	Flooding Precipitation Variability	Short	Grant Progams Educational Budget of Stormwater Utility	*Currently in very early stages		8	
IN-14	3	Ensure dam emergency plans account for impacts of climate change	DPW / MOEM	BCHD, BCRP, DHCD, DHMH, DOP, DOT, DPW, MCC, MDE, Regional Watershed Groups, Reservoir Watershed Management Committee, SHA, Water Utility	All	Medium		*Currently in early stages Dam Emergency plans have been prepared.	1	12	
IN-14	4	Identify and document post damage responsibilities in memorandums of understanding as addendums to Reservoir Watershed Management Agreement	DPW	MOEM, Planning,	Flooding Precipitation Variability	Short		*Still Pending Watershed Management Agreement is still pending.		7	
IN-14	5	Review dam capacity, load and failure points and review them against 1,000 year and 10,000 year precipitation events	DPW / MOEM	BCHD, BCRP, DHCD, DHMH, DOP, DOT, DPW, MCC, MDE, Regional Watershed Groups, Reservoir Watershed Management Committee, SHA, Water Utility	Flooding Precipitation Variability	Medium	Federal Emergency Grants	*Currently in very early stages Reviews may have been done by MDE.		5	

STRATEGY # A	ACTION #	ACTION	ACTION LEAD AGENCY	STAKEHOLDERS	HAZARD	ESTIMATED TIMEFRAME (short 1-2yrs, med 3-5yrs, long 6+)	FINANCING OPTIONS	STATUS	Priority Score (CAP Overlap Va Priority Sco Low 5.0 Med 8.0	2018 D PRIOF	P3 UPDATE RITIZATION
									High 10.0	High Priority/Pri	CCOND: High THIRD: ority/ 2 2 or more r more Hazards azards
IN-14		Conduct a study to determine seismic design standards and seismic resiliency of drinking water distribution system (tunnels, piping, clean water pump stations, dams, shafts, and tanks)	DPW	BCHD, BCRP, DHCD, DHMH, DOP, DOT, DPW, MCC, MDE, Regional Watershed Groups, Reservoir Watershed Management Committee, SHA, Water Utility	Land	Medium	Federal Emergency Grants	*Still Pending	8		
IN-14	7	Increase stormwater recharge areas and quantity management	DPW	BCHD, BCRP, DHCD, DHMH, DOP, DOT, DPW, MCC, MDE, Regional Watershed Groups, Reservoir Watershed Management Committee, SHA, Water Utility	Flooding Precipitation Variability	Short		*Currently in very early stages	5		
IN-14	8	Evaluate the impacts of sediment loading on reservoir capacity	DPW	BCHD, BCRP, DHCD, DHMH, DOP, DOT, DPW, MCC, MDE, Regional Watershed Groups, Reservoir Watershed Management Committee, SHA, Water Utility	Flooding Precipitation Variability	Short	Utility CIP funds	*Currently in early stages Evaluations are pending.	8		
STATE ACTION IN-14	9	STATE ACTION - Manage watershed forests to provide maximum benefits for water quality and to maintain resiliency during extreme weather events	MDNR	BCHD, BCRP, DHCD, DHMH, DOP, DOT, DPW, MCC, MDE, Regional Watershed Groups, Reservoir Watershed Management Committee, SHA, Water Utility	Flooding Precipitation Variability	Short		*Still Pending	11		
IN-14	10	Adopt new policies on salt application to prevent high salinization on drinking water supplies	DOT	DPW, MDE, SHA, Balto Co Govt, Regional watershed groups, NGO's	Flooding Precipitation Variability	Medium	Federal Funds State Funds Local Funds	*Still Pending	6		
IN-14		Establish a structured Firming Program to maintain adequate storage and water quality in the sourcewater reservoirs during drought conditions	DPW / MOEM	BCHD, BCRP, DHCD, DHMH, DOP, DOT, DPW, MCC, MDE, Regional Watershed Groups, Reservoir Watershed Management Committee, SHA, Water Utility	Precipitation Variability	Medium		*Currently in very early stages Firming Program has not been reviewed and updated. Still Pending.	5		
IN-14	12	Maintain appropriate agreements with Susquehanna River Basin Commission (SRBC) and the Exelon Power Company to ensure adequate water withdraws from the Susquehanna River during drought emergency	DPW	BCHD, BCRP, DHCD, DHMH, DOP, DOT, MOEM, MCC, MDE, Regional Watershed Groups, Reservoir Watershed Management Committee, SHA, Water Utility	Precipitation Variability	Medium		*Currently in early stages A new Capital Project should be initiated to address this item. Agreements are being made, reviewed, and updated with the help of the Legal Office.	0		
IN-15	1	Replace old and malfunctioning pipes with new pipes and pipe lining technologies	DPW	DOT	Flooding Precipitation Variability	Long	The analysis of City infrastructure is an ongoing priority and could be completed as part of this ongoing process. The City's existing capital plan	*Currently in early stages Look to California for materials used that transfer water safely and bend, but not break when combating earthquakes. New technologies exist that go beyond typical sealing.	11		
IN-16	1	Implement the requirements of Baltimore's MS4 (separate stormwater and sewer system) permit	DPW	Community Groups, DOT, DPW, MOEM, MDNR, NGOs, Private Developers, Stormwater Utility	Flooding Precipitation Variability	Short	The Stromwater Utility existing capital plan	* Currently in mid-stages	9		
IN-16	2	Prioritize storm drain upgrades and replacement in areas with reoccurring flooding	DPW	DOT, Community Groups	Flooding	Short	Stormwater Utility	*Currently in very early stages	7		
IN-16		Install backflow-prevention devices or other appropriate technology along waterfront to reduce flood risk	DPW	Community Groups, DOT, MOEM,	Flooding Coastal Hazards Precipitation Variability	Medium-Long	Federal Funds State Funds Local Funds	*Currently in very early stages	8		
IN-16	4	Preserve and protect natural drainage corridors	DPW	Community Groups, DOT, DPW, MOEM, MDNR, NGOs, Private Developers, Stormwater Utility	Flooding	Short	Ongoing as part of environmental enforcement efforts and stream restoration projects.	*Currently in early stages	0		
IN-16		Review and revise storm drain design on a continuous basis, to accommodate projected changes in intense rainfall	DPW	Community Groups, DOT, DPW, MOEM, MDNR, NGOS, Private Developers, Stormwater Utility, USACE	Flooding	Long, Ongoing	The analysis of City infrastructure is an ongoing priority and could be completed as part of this ongoing process. The City's existing capital plan	*Still Pending	0		
NEW 2018 DP3 ACTION IN-16	6	Pursue grants for Flood Control measures to alleviate flooding in the most flood prone areas when and where feasible aping requirements and increase permeable surfaces	MOEM	All City Agencies	Flooding	Ongoing	FEMA grants, State Grants, Philanthropic efforts	* New			

										Score (w/o clap Values) Score	2018 DP3 UPDATE PRIORITIZATION	
STRATEGY #	ACTION #	ACTION	ACTION LEAD AGENCY	STAKEHOLDERS	HAZARD	ESTIMATED TIMEFRAME (short 1-2yrs, med 3-5yrs, long 6+)	FINANCING OPTIONS	STATUS	Med	8.0-9.0		
									High	10.0-12.0	FIRST: SECOND: High High THIR Priority/ Priority/ 2 2 or m "All" or more Hazards Hazards	nore
IN-17	2	Encourage urban landscaping requirements and permeable surfaces into community managed open spaces	DOP	BCRP, BDW, BDC, Citizens, DHCD, DOT, DPW, NGOs, Private Developers	Flooding	Short	Small grants programs at Parks and People, Other Foundation Grants	*Currently in early stages CMOS is not obligated to implement landscaping requirements; however they are encouraged to implement the requirements. Resources related to the requirements should be provided to CMOS to assist.		10		
IN-17	3	Utilize water conservation elements such as green roofs, rain gardens, cisterns, and bioswales on residential, commercial, industrial, and City-owned properties to capture stormwater	HCD / DOP/ DPW	BDC, BCRP, BDW, Citizens, DHCD, DOP, DOT, DPW, NGOs, Private Developers	Flooding	Short-Medium		*Currently in early stages		5		
IN-17	4	Encourage permeable paving on low-use pathways	DOP	BCRP, BDC,, Citizens, DHCD, DOT, DPW, NGOs, Private Developers	Flooding	Medium		*Currently in very early stages. Permeable paving may not be able to be used on most soils in the city because they are compacted or consist of urban fill. Need to verify with DPW whether it makes sense to include permeable paving in any of the actions, since the actions can't be achieved if DPW doesn't approve of the use/designs. Need to evaluate changing action to "Address barriers to increased use of permeable paving."		7		
NEW 2018 DP3 ACTION IN-17	5	Pursue grants for Floodplain Storage and Diversion projects to alleviate flooding in the most flood prone areas when and where feasible	МОЕМ	All City Agencies	Flooding	Ongoing	FEMA grants, State Grants, Philanthropic efforts	* New				
IN-18: Evaluate a	and suppor	t DPW's stream maintenance program. (Lead Agency	: DPW)									
IN-18	1	Review and improve status of standing maintenance requirements	DPW	DOT, DOP, MDE, MDNR, MOEM, USACE	Flooding		The analysis of City infrastructure is an ongoing priority and could be completed as part of this ongoing process. The City's existing capital plan	*Currently in very early stages		9		
IN-18	2	Ensure adequate funding is in place to support stream maintenance	DPW	DOT, DOP, MDE, USACE	Flooding	Ongoing	Stormwater Utility CIP	*Currently in early stages		11		
IN-18	3	Identify opportunities where stream restoration efforts will off-set maintenance costs	DPW	DOT, DNR, MDE, MDNR, MOEM, USACE	Flooding	Ongoing		*Currently in very early stages		8		
IN-18	4	Identify interdependencies and benefits of stream maintenance with other transportation programs	DOT	DPW, MDE, MDNR	Flooding	Ongoing		*Still Pending		8		
IN-18	5	Conduct regular maintenance of streams and stormwater quality facilities: clear streams, prioritize dredging, increase inspection and cleaning of culverts and storm drains	DPW	DOT, MDE, MOEM, USACE	Flooding	Ongoing	Stormwater and DOT ongoing maintenance programs • Federal Grants • State Grants • Local Grants • Foundation Grants	*Currently in early stages		9		
IN-19: Support a	nd increas	e coordination and information sharing across jurisdic	ctions to be	tter enable mitigation of	cross-border imp	oacts on the region	ns watersheds (e.g., unders	tanding flood conditions upstream in the County) (Lead Ag	ency: DPW	1)		
IN-19	1	Partner with local counties to evaluate major tributaries in all watersheds to determine best management practices for capturing run-off and slowly releasing it (stormwater quantity management)	DPW	BCRP, County Governments, DOP, DPW, MCC, MDNR, NGOs, Stormwater Utility	Flooding	Ongoing		*Currently in early stages		9		
in-zu: Reevalual	te and sup	oort a comprehensive debris management plan for ha	zard events	(Lead Agency: DPW)								
IN-20	2	Expand and integrate existing programs to reduce or intercept debris before it gets into the streams and harbor	DPW	DPW, DOT, NGOs	Flooding Coastal Hazards	Medium	Stormwater Utility Operating Progams and CIP	*Currently in very early stages		11		
IN-20	3 e the integ	Investigate, develop and promote solid waste management actions for disposing of waste debris removal before a hazard event	DPW	NGOS	Flooding Coastal Hazards Precipitation Variability Wind		Existing trash management education budgets. nce. (Lead Agency: DOP)	*Currently in very early stages		10		
and		O THE POLICE OF		, accomence,	,, operation	, and morning to	, and good, bory					
IN-21	1	Incorporate consideration of hazards and climate adaptation efforts into all plans, systems, operations, and maintenance.	DOP	DPW, DOT, DGS, SHA, MTA, MEMA, MOEM	All	Medium		*Currently in early stages Work with MTA to identify any plans regarding tunnels, floodgates, Maryland toll facilities, contingency plans for I- 95, etc.		6		
IN-21	2	Ensure Red Line planning incorporates adaptation strategies.	DOP	DOT, DOP	All	Short		*Still Pending		10		
IN-21	3	Ensure hazard scenarios, utilized in vulnerability assessments, are at a minimum 25% greater in intensity and impact than historical record events to date.	DOP	MOEM, DOT, Health Care Community, Hospitals, MD2HE, MEMA, MTA, MOEM, SHA	All	Ongoing		*Still Pending		7		
IN-21	4	Develop guidelines for hospital, health care facilities and other institutional entities (e.g. Universities).	BCHD	DOT, Health Care Community, Hospitals, MD2HE, MEMA, MTA, MOEM, SHA	All	Ongoing	Utilize Hazard Mitigation Grant Programs	*Still Pending		7		
IN-21	5	Partner with regional air quality institutions to integrate air quality measures and messaging into City climate change policy efforts	BCHD	Health Care Community, Hospitals, MEMA, MTA, MOEM, SHA	Extreme Heat	Ongoing		*Currently in very early stages BCHD does some public messaging when poor air quality alerts are issued by MDE; additional work constrained by staff resources.		7		
IN-22: Develop (City policy v	which requires new city government capital improvem	ent project	s to incorporate hazard	mitigation princip	oles. (Lead Agency	: DOP)					

										core (w/o ap Values) Score	
STRATEGY #	ACTION #	ACTION	ACTION LEAD AGENCY	STAKEHOLDERS	HAZARD	ESTIMATED TIMEFRAME (short 1-2yrs, med 3-5yrs, long 6+)	FINANCING OPTIONS	STATUS	Low	5.0-7.0 8.0-9.0	2018 DP3 UPDATE PRIORITIZATION
									High	10.0-12.0	FIRST: SECOND: High THIRD: Priority/ Priority/ 2 or more "All" or more Hazards Hazards
IN-22	1	Discourage new public projects in hazard-prone areas such as floodplains or the coastal high hazard areas	DOP	BCHD, BCRP, DGS, DOT, DPW, MOEM	Flooding Coastal Hazards	Short to Medium; Ongoing	• The City's existing capital plan	*Currently in mid-stages If development is discouraged in floodplains and in coastal areas and properties are purchased in those areas, there may need to be some sort of restoration and recreation projects in those locations (stream restoration, reforestation, shoreline restoration, trails, creation of recreation areas that can withstand flooding).	1	0	
IN-22	2	Utilize hazard mitigation design requirements that exceed minimum standards for critical facilities	DOP	BCHD, BCRP, DGS, DOT, DPW, Energy Office, MOEM	All	Short to Medium; Ongoing		*Currently in early stages	,	5	
IN-22 B-1: Develop an	3 ad impleme	Use comprehensive infrastructure assessments to identify infrastructure in need of replacement and prioritize funding for those projects nt hazard protections for critical facilities including ho	DGS spitals, fire	BCHD, BCRP, DOP, DOP, DOT, DPW, Energy Office, MOEM	All	Short to Medium; Ongoing	etc. (Lead Agency: MOFM)	*Currently in very early stages		5	
B- 1	1	Conduct educational outreach for city-owned, residential, commercial, and industrial buildings about proper storage and disposal of hazardous materials and heating oil	MOEM	BGE, DGS, DOP, DPW, Hospitals, Material Storage Sites	Flooding	Short	Utilize Hazard Mitigation Grant Programs	*Still Pending. Work delayed due to staffing shortages, but MOEM will work in the future through the Local Emergency Planning Committee (LEPC).	1	0	
B- 1	2	Require hazardous materials stored in city-owned, residential, commercial, and industrial buildings within the floodplain to be elevated a minimum of three feet above the freeboard	DOP	BGE, DGS, DOP, Hospitals, Material Storage Sites	Flooding	Medium		* Implemented/On-going	1	2	
B- 1	3	Require new critical facilities to be designed with redundant operating systems	MOEM	BGE, DGS, DOP, Hospitals, Material Storage Sites	All	Long	Existing Capitol Budgets	*Currently in early stages New Schools are required to have backup generators or Generator hook ups.	:	3	
B- 1	4	Require pre-wiring for generators at all facilities designated critical to agency operations and hazard response	МОЕМ	BCRP (Forestry), BGE, Building Owners, DGS, DOT, DPW, Exelon, PSC, Utility customers, Veolia, Wheelabrator	All	Short-Medium	Baltimore City CIP Federal Sources BGE's existing funds allocated through the Smart Grid Investment Grant	*Still Pending	;	3	
B- 1	5	Develop stricter flood regulations for critical facilities	DOP	BGE, DGS, MOEM, Hospitals, Material Storage Sites	Flooding	Medium		* Implemented/On-going	,)	
B- 1	7	Coordinate delivery of fuel and/or access to fuel for critical facility emergency generators.	МОЕМ	BGE, DGS, DOP, Hospitals, Material Storage Sites	All	Ongoing. As facilities change and needs for generator power changes.		*Still Pending MOEM currrently coordinates fuel deliver and availability for critical facilities during emergencies.	1	1	
B-2: Enhance Ci	ity building	codes that regulate building within a floodplain or nea	r the water	front (Lead Agency: DO	P)						
B- 2	1	Design new projects to be resilient to a mid-century sea level rise projection and adaptable to longer-term impacts	DOP / DHCD	Baltimore County, BDC, DPW, MDE, Utilities	Coastal Hazards		Existing Capitol Budgets	*Currently in very early stages	:	7	
B- 2	2	Incorporate climate change and coastal hazard considerations into building codes by increasing freeboard requirements to two feet as buildings are redeveloped and renovated	DOP	Baltimore County, BDW, DHCD, DPW, MDE, Utilities	Flooding Coastal Hazards	Short		* Implemented/On-going	:	7	
B- 2	3	Continue to regulate to the existing tidal floodplain delineation as adopted 2 February, 2012	DOP	Baltimore County, BDC, DHCD, DPW, MDE, Utilities	Coastal Hazards	Short		* Implemented/On-going	:	7	
B- 2	4	Incorporate outfall elevation regulations	DOP / DPW	Baltimore County, BDW, DHCD, MDE	Flooding Coastal Hazards	Short-Medium		*Currently in very early stages	;	3	
B- 2	5	Develop and share Construction Best Practices for development within floodplains	DOP	Baltimore County, BDC, DHCD, DPW, MDE, Utilities	Flooding	Short		*Currently in early stages)	
B- 2	6	Train all code enforcement and building inspectors about flood proofing techniques and the local floodplain ordinance	DOP	Baltimore County, BDW, DHCD, DPW, MDE, Utilities	Flooding Coastal Hazards	Medium		*Currently in early stages		,	
B- 2	7	Encourage green roof installations to include vegetative and reflective technologies for all new commercial, industrial, multifamily, and city-owned development	HCD	BDC, DHCD, DOP, DPW, MDE, Utilities	Flooding	Medium		* Still pending	1	0	
B-3: Strengthen	1	Review zoning and strengthen language (where necessary) in order to better protect citizens and increase resiliency in buildings		BDC, City Government, Community Groups, DHCD, DGS, DPW, NAHB, NGOS, MDE, Private developers, Private land owners	gency: DOP)	Medium	Local Funding	*Currently in early stages)	
B- 3	2	Review and amend existing building and floodplain regulations to require more flood resistant new and existing structures when located in the floodplain	DOP	BDC, City Government, Community Groups, DHCD, DGS, DPW, NAHB, NGOs, MDE, Private developers, Private land owners	Flooding Coastal Hazards	Medium, Ongoing	Local Funding	* Implemented/On-going	;	3	

STRATEGY #	ACTION #	ACTION	ACTION LEAD AGENCY	STAKEHOLDERS	HAZARD	ESTIMATED TIMEFRAME (short 1-2yrs, med 3-5yrs, long 6+)	FINANCING OPTIONS	STATUS	Priority Score (w/o CAP Overlap Values) Priority Score Low 5.0-7.0 Med 8.0-9.0 High 10.0-12.0	2018 DP3 UPDATE PRIORITIZATION FIRST: High Priority/ "All" Hazards Priority/ 2 or more Hazards
B- 3	3	Utilize open space category in zoning code to protect sensitive areas (e.g. stormwater sites, steep slopes, floodways, etc.)	DOP	BDW, City Government, Community Groups, DHCD, DGS, DPW, NAHB, NGOs, MDE, Private developers, Private land owners	Flooding	Medium		* Implemented/On-going	6	
B- 3	4	Review and increase Flood Protection Elevation (Base Flood Elevation + Freeboard) standards to the highest available State, Federal or local elevation level	DOP	BDW, City Government, Community Groups, DHCD, DGS, DPW, NAHB, NGOs, MDE, Private developers, Private land owners	Flooding Coastal Hazards	Short	Federal Funds State Funds Local Funds	* Implemented/On-going	9	
B- 3	5	Evaluate and update stormwater management regulations to avoid increases in downstream flooding	DOP	BDC, Community Groups, DHCD, DGS, DPW, NAHB, NGOs, MDE, Private developers, Private land owners	Flooding	Short	Federal Funds State Funds Local Funds	* Currently in early stages	8	
B- 3	6	Adopt design requirements that include wet and dry flood proofing techniques	DOP	BDC, Community Groups, DHCD, DGS, DPW, NAHB, NGOs, MDE, Private developers, Private land owners	Flooding Coastal Hazards	Short	Federal Funds State Funds Local Funds	* Currently in mid-stages	10	
B- 3	7	Review and consider adoption of the International Green Construction code	HCD	BDC, DOP, Community Groups, DHCD, DGS, DPW, NAHB, NGOs, MDE, Private developers, Private land owners	Flooding Extremem Heat	Short Ongoing	Local Funding	* Implemented/On-going	9	
B-4: Update a lis	st of flood p	 prone and repetitive loss buildings to consider for acqu 	uisition. (Le	ad Agency: DOP)						
							Additional funds may be needed for print			
B- 4	1	Continue to acquire property (including repetitive loss properties) in the special flood hazard areas where feasible and appropriate	DOP	DHCD, MEMA, MDE, Office of Real Estate	Flooding Coastal Hazards	Ongoing	publications and web-based materials • Explore funding opportunities from MEMA, FEMA, MOEM, and other agencies	* Currently in mid-stages	10	
B- 4	2	loss properties) in the special flood hazard areas	DOP			Ongoing	web-based materials • Explore funding opportunities from MEMA, FEMA, MOEM,	* Currently in mid-stages *Currently in early stages Ensure repetitive loss (RL) properties and severe repetitive loss (SRJ) properties are given priority in project ranking procedure.	9	
		loss properties) in the special flood hazard areas where feasible and appropriate Prioritize Hazard Mitigation Assistance funding for mitigation of repetitive loss properties and severe		Office of Real Estate DHCD, DOP, MEMA, MDE, Office of Real	Coastal Hazards	Ongoing	web-based materials • Explore funding opportunities from MEMA, FEMA, MOEM, and other agencies • Federal Funds • State Funds	*Currently in early stages Ensure repetitive loss (RL) properties and severe repetitive loss (SRL) properties are given priority in		
B- 4 B- 4 NEW 2018 DP3 ACTION B-4	3	loss properties) in the special flood hazard areas where feasible and appropriate Prioritize Hazard Mitigation Assistance funding for mitigation of repetitive loss properties and severe repetitive loss properties Develop a creative financing program for flood resiliency in industrial buildings Pursue grants to acquire flood prone properties when and where feasible	MOEM DOP	Office of Real Estate DHCD, DOP, MEMA, MDE, Office of Real Estate DHCD, MEMA, MDE,	Flooding Coastal Hazards Flooding	Ongoing	web-based materials • Explore funding opportunities from MEMA, FEMA, MOEM, and other agencies • Federal Funds • Local Funds • Federal Funds • Federal Funds • State Funds	*Currently in early stages Ensure repetitive loss (RL) properties and severe repetitive loss (SRL) properties are given priority in project ranking procedure.	9	
B- 4 B- 4 NEW 2018 DP3 ACTION B-4	2 3 4	loss properties) in the special flood hazard areas where feasible and appropriate Prioritize Hazard Mitigation Assistance funding for mitigation of repetitive loss properties and severe repetitive loss properties Develop a creative financing program for flood resiliency in industrial buildings	MOEM DOP MOEM	Office of Real Estate DHCD, DOP, MEMA, MDE, Office of Real Estate DHCD, MEMA, MDE, Office of Real Estate	Flooding Coastal Hazards Flooding Coastal Hazards Flooding Coastal Hazards	Ongoing Ongoing	web-based materials • Explore funding opportunities from MEMA, FEMA, MOEM, and other agencies • Federal Funds • State Funds • Local Funds • State Funds • Local Funds • State Funds • Tederal Funds	*Currently in early stages Ensure repetitive loss (RL) properties and severe repetitive loss (SRL) properties are given priority in project ranking procedure. *Currently in very early stages * New * Still nearling	9	
B- 4 NEW 2018 DP3 ACTION B-4 B-5: Improve wi	2 3 4 nd resilient	loss properties) in the special flood hazard areas where feasible and appropriate Prioritize Hazard Mitigation Assistance funding for mitigation of repetitive loss properties and severe repetitive loss properties Develop a creative financing program for flood resiliency in industrial buildings Pursue grants to acquire flood prone properties when and where feasible cy of new and existing structures. (Lead Agency: DCHD Review local building codes to determine if revisions are needed to improve the structures ability to withstand greater wind velocities and storm impacts Retrofit emergency shelter windows to withstand winds associated with coastal storm events	MOEM DOP MOEM DGS	DHCD, DOP, MEMA, MDE, Office of Real Estate DHCD, MEMA, MDE, Office of Real Estate DHCD, MEMA, MDE, Office of Real Estate All city agencies BDC, Commercial Building Owners, DGS, DOP, MDE, MOEM, Private Developers Commercial Building Owners, DCHD, DGS, DOP, MDE, MOEM, Private Developers	Flooding Coastal Hazards Flooding Coastal Hazards Flooding Coastal Hazards Wind	Ongoing Ongoing Ongoing	web-based materials • Explore funding opportunities from MEMA, FEMA, MOEM, and other agencies • Federal Funds • State Funds • Local Funds • Local Funds • Tederal Funds • Federal Funds • Federal Funds • Federal Funds • Federal Funds • Tederal Funds • State Funds • Local Funds	*Currently in early stages Ensure repetitive loss (RL) properties and severe repetitive loss (SRL) properties are given priority in project ranking procedure. *Currently in very early stages * New * Still nearling	9	
B- 4 NEW 2018 DP3 ACTION B-4 B-5: Improve wi B- 5 B- 6: Evaluate va	2 3 4 nd resilient 1 2	loss properties) in the special flood hazard areas where feasible and appropriate Prioritize Hazard Mitigation Assistance funding for mitigation of repetitive loss properties and severe repetitive loss properties Develop a creative financing program for flood resiliency in industrial buildings Pursue grants to acquire flood prone properties when and where feasible cy of new and existing structures. (Lead Agency: DCHD Review local building codes to determine if revisions are needed to improve the structures ability to withstand greater wind velocities and storm impacts Retrofit emergency shelter windows to withstand winds associated with coastal storm events nic design enhancements using prototypical Baltimore Determine engineering effectiveness and costbenefit of various earthquake mitigation measures using computer modeling	MOEM DOP MOEM P) HCD DGS	DHCD, DOP, MEMA, MDE, Office of Real Estate DHCD, MEMA, MDE, Office of Real Estate DHCD, MEMA, MDE, Office of Real Estate All city agencies BDC, Commercial Building Owners, DGS, DOP, MDE, MOEM, Private Developers Commercial Building Owners, DCHD, DGS, DOP, MDE, MOEM, Private Developers g types. (Lead Agency:	Flooding Coastal Hazards Flooding Coastal Hazards Flooding Wind Wind	Ongoing Ongoing Ongoing Short	web-based materials • Explore funding opportunities from MEMA, FEMA, MOEM, and other agencies • Federal Funds • Local Funds • Local Funds • Local Funds • Tederal Funds • Federal Funds • Federal Funds • Federal Funds • Femants, State Grants, Philanthropic efforts • Federal Funding Sources	*Currently in early stages Ensure repetitive loss (RL) properties and severe repetitive loss (SRL) properties are given priority in project ranking procedure. *Currently in very early stages * New * Still pending * Still pending	9 11 8	
B- 4 NEW 2018 DP3 ACTION B-4 B-5: Improve wi B- 5 B- 6: Evaluate va	2 3 4 nd resilient 1 2	loss properties) in the special flood hazard areas where feasible and appropriate Prioritize Hazard Mitigation Assistance funding for mitigation of repetitive loss properties and severe repetitive loss properties Develop a creative financing program for flood resiliency in industrial buildings Pursue grants to acquire flood prone properties when and where feasible cy of new and existing structures. (Lead Agency: DCHD are needed to improve the structures ability to withstand greater wind velocities and storm impacts Retrofit emergency shelter windows to withstand winds associated with coastal storm events ic design enhancements using prototypical Baltimore Determine engineering effectiveness and costbenefit of various earthquake mitigation measures	MOEM DOP MOEM P) HCD DGS	DHCD, DOP, MEMA, MDE, Office of Real Estate DHCD, MEMA, MDE, Office of Real Estate DHCD, MEMA, MDE, Office of Real Estate All city agencies BDC, Commercial Building Owners, DGS, DOP, MDE, MOEM, Private Developers Commercial Building Owners, DCHD, DGS, DOP, MDE, MOEM, Private Developers g types. (Lead Agency:	Flooding Coastal Hazards Flooding Coastal Hazards Flooding Wind Wind	Ongoing Ongoing Ongoing Short	web-based materials • Explore funding opportunities from MEMA, FEMA, MOEM, and other agencies • Federal Funds • State Funds • Local Funds • Federal Funds • Local Funds • Federal Funds • The analysis of City infrastructure is an ongoing priority and could be completed as part of this ongoing process. • The City's existing	*Currently in early stages Ensure repetitive loss (RL) properties and severe repetitive loss (SRL) properties are given priority in project ranking procedure. *Currently in very early stages * New * Still pending * Still pending *Still pending	9 11 11 8 8 7 7	
B- 4 NEW 2018 DP3 ACTION B-4 B-5: Improve wi B-5 B-6: Evaluate va B-6 B-7: Retrofit exi	2 3 4 nd resilient 1 2 rious seism 1	loss properties) in the special flood hazard areas where feasible and appropriate Prioritize Hazard Mitigation Assistance funding for mitigation of repetitive loss properties and severe repetitive loss properties Develop a creative financing program for flood resiliency in industrial buildings Pursue grants to acquire flood prone properties when and where feasible cy of new and existing structures. (Lead Agency: DCHC Review local building codes to determine if revisions are needed to improve the structures ability to withstand greater wind velocities and storm impacts Retrofit emergency shelter windows to withstand winds associated with coastal storm events icic design enhancements using prototypical Baltimore Determine engineering effectiveness and costbenefit of various earthquake mitigation measures using computer modeling Target and encourage flood Area to increase resiliency	MOEM DOP MOEM DGS City buildin DGS	DHCD, DOP, MEMA, MDE, Office of Real Estate DHCD, MEMA, MDE, Office of Real Estate DHCD, MEMA, MDE, Office of Real Estate All city agencies BDC, Commercial Building Owners, DGS, DOP, MDE, MOEM, Private Developers Commercial Building Owners, DCHD, DGS, DOP, MDE, MOEM, Private Developers g types. (Lead Agency: DCHD, MOEM, USGS ncy: DOP)	Flooding Coastal Hazards Flooding Coastal Hazards Flooding Wind Wind DGS) Land Flooding Coastal Hazards	Ongoing Ongoing Ongoing Short Long	web-based materials • Explore funding opportunities from MEMA, FEMA, MOEM, and other agencies • Federal Funds • State Funds • Local Funds • Local Funds • Federal Funds • Local Funds • Federal Funds • Local Funds • Federal Funds • Tederal Funds • Tederal Funding • Federal Funding Sources • Federal Funding Sources • Federal Funding • The analysis of City infrastructure is an ongoing priority and could be completed as part of this ongoing process. • The City's existing capital plan • Federal Funding Sources • Housing Recovery Funding • NFIP • Commercial Insurance Policies • FEMA Public Assistance	*Currently in early stages Ensure repetitive loss (RL) properties and severe repetitive loss (SRL) properties are given priority in project ranking procedure. *Currently in very early stages * New * Still pending * Still pending *Still pending	9 11 8 7	

STRATEGY #	ACTION #	ACTION	ACTION LEAD AGENCY	STAKEHOLDERS	HAZARD	ESTIMATED TIMEFRAME (short 1-2yrs, med 3-5yrs, long 6+)	FINANCING OPTIONS	STATUS	Priority Score (w/o CAP Overlap Values) Priority Score Low 5.0-7.0 Med 8.0-9.0 High 10.0-12.0	2018 DP3 UPDATE PRIORITIZATION FIRST: High Priority/ High Priority/ "All" Hazards Hazards
NEW 2018 DP3 ACTION B-7	4	Pursue grants to elevate flood prone properties when and where feasible	MOEM	All city agencies	Flooding	Ongoing	FEMA grants, State Grants, Philanthropic efforts	* New		
NEW 2018 DP3 ACTION B-7	5	Pursue grants for dry flood proofing of Commercial and Historic structures in the most flood prone areas when and where feasible	МОЕМ	All city agencies	Flooding	Ongoing	FEMA grants, State Grants, Philanthropic efforts	* New		
B-8: Improve re	source cons	servation practices in all city owned buildings (Lead A	gency: DGS)						
B- 8	1	Install energy-efficient and low-water-use equipment during renovations in all City-owned buildings	DGS	MOE, BCPSS, DCHD, DGS, DOP	All	Medium	MEA's Jane E. Lawton Conservation Loan Program MEA's State Agency Loan Program (SALP)	* Currently in early stages	10	
B- 8	2	Support energy efficiency and weatherization as part of Baltimore City schools ten-year plan	DOP	MOE, BCPSS, DCHD, DGS	All	Short	BCPSS CIP	* Currently in mid-stages	11	
B- 8	3	Update Baltimore green building standards by offering multiple compliance paths for new and substantially renovated construction	DOP / DHCD	BCPSS, DCHD, DGS, DOP	All	Medium		*Currently in advanced stages	8	
B-9: Conduct ed	ucational o	utreach to increase resource conservation practices in	n private bu	ildings (Lead Agency: E	DOP)		- 11-11-11-11			
B- 9	1	Conduct educational outreach and provide information about savings related to reduced water use	DPW	BCPSS, BGE, DOP, DOP, Exelon, MON, NGOs, MOEM	Precipitation Variability	Short	Housing Recovery Funding MEA's Jane E. Lawton Conservation Loan Program	* Currently in very early stages	10	
B- 9	2	Educate and provide resources and information about utility rebate programs	BGE	BCPSS, DOP, DPW, Exelon, MON, NGOs, MOEM	Extreme Heat	Short		*Currently in advanced stages	12	
B- 9	3	Provide energy efficiency education to include information on conserving electrical power. Emphasize reductions during summer peak demand hours	DOP	BCPSS, BGE, DPW, Exelon, MON, NGOs, MOEM	All	Short	State, Local and Foundation Funding	* Currently in mid-stages	12	
B-10: Use HAZU	S-MH comp	outer modeling to determine losses generated by coas	tal storms (Lead Agency: DOP)						
B-10	1	Utilize engineering studies and cost-benefit analyses to identify additional mitigation needs and actions	DOP	FEMA, MEMA, MOEM, NOAA	All	Short	Emergency Management Grant Programs	* Currently in early stages	8	
B-10		Evaluate various building design enhancements to reduce losses generated by earthquakes, floods, and storm surge		DHCD,FEMA, MEMA, MOEM, NOAA		Short		* Currently in very early stages	6	
NS-1: Utilize gre	en corridor	s and parks to help protect surrounding communities Evaluate green corridors and parks for possible improvements for floodplain management	from the in	Rec & Parks		Medium		* Currently in early stages	6	
NS-1	2	Increase the resiliency of park facilities and buildings		R&P	all	Medium	Ongoing R&P Capitol Budget	* Currently in very early stages	7	
NS-2: Increase a	ind enhance	e the resilience and health of Baltimore's urban forest	t. (Lead Age	ncy: BCRP, Forestry)						
NS-2	1	Anticipate the impacts of future changes in temperature and weather on the urban forest by developing a comprehensive list of plant and tree species known to have a broad range of environmental tolerances		Rec & Parks	Flooding Precipitation Variability	Short	Local and Foundation Funding	* Currently in advanced stages	11	
NS-2	2	Establish and routinely update a comprehensive tree inventory to anticipate insect and forest structural impacts of climate change		Rec & Parks	Precipitation Variability	Short	State, Local and Foundation Funding	* Currently in mid-stages	11	
NS-2	3	Establish a comprehensive maintenance program that includes pruning for sound structure and the removal of hazardous limbs and trees. First focus on areas where vulnerable infrastructure is nearby such as energy supply and roads		Rec & Parks	Precipitation Variability Wind	Medium	R&P Operating Budget Federal, State, Local and Foundation Funding	* Currently in very early stages	10	
NS-2	4	Continually adjust and modify planting details and specifications to assure the health and longevity of trees		Rec & Parks	Precipitation Variability	Short	Federal, State, Local and Foundation Funding	* Currently in mid-stages	6	
NS-2	5	Increase the urban tree canopy and target areas with urban heat island impacts		Rec & Parks	Precipitation Variability	Ongoing	Baltimore City Capitol Budget, Mitigation Funds, Forest Conservation Program	* Currently in early stages	8	
NS-3: Create an	interconne	cted network of green spaces to support biodiversity	and waters	hed based water quality	management (Le	ead Agency: DOP)				
NS- 3	1	Utilize the Baltimore Green Network to increase green spaces in areas where there is available vacant land in order to reduce the heat island effect	DOP	HCD, DPW, Rec & Parks, BDC, State Agencies, Federal Agencies, NGO's, Community Groups	Extreme Heat	Ongoing	Federal Grants State Grants Foundation Grants	* Currently in advanced stages.	10	
NS- 3	2	Convert vacant land and row houses into meaningful and connected open space	HCD	BCRP, BDC, Community Groups, DHCD, DOP, DPW, Federal Agencies, MDNR, NGOs, State Agencies		Ongoing	Baltimore City Bond Funds	* Currently in early stages	7	
NS- 3	3	Complete a habitat analysis and plan for the City	DOP	BCRP, BDC, Community Groups, DHCD, DPW, Federal Agencies, MDNR, NGOs, State Agencies		Ongoing	Federal Grants State Grants Foundation Grants	* Currently in very early stages A comparison is needed to this and related recommendations against the biodiversity and natural systems sections of the Sustainability Plan update so that the recommendations are coordinated. It would be better to have them be the same as or reference each other rather than creating more actions by not having them aligned.	9	

									Priority S	core (w/o	
									Priority	Score	
						ESTIMATED			Low	5.0-7.0	2018 DP3 UPDATE PRIORITIZATION
STRATEGY #	ACTION #	ACTION	ACTION LEAD AGENCY	STAKEHOLDERS	HAZARD	TIMEFRAME (short 1-2yrs, med 3-5yrs, long 6+)	FINANCING OPTIONS	STATUS	Med	8.0-9.0	
									High	10.0-12.0	"All" or more Hazards
											Hazards Hazards
NS- 3	4	Create a strategic plan that identifies areas of focus for tree planting, stormwater management, and forest preservation	DOP	BCRP, BDC, Community Groups, DHCD, DPW, Federal Agencies, MDNR, NGOs, State Agencies	Flooding	Ongoing	Federal Grants State Grants Foundation Grants	* Currently in early stages The BGN does this to some extent, and the MS4 WIP and upcoming update has/will identify priorities for stormwater management. Also need to coordinate this recommendation with those in the Sustainability Plan update.	:	3	
NS- 3	5	Certify Baltimore as a Community Wildlife Habitat through the National Wildlife Foundation (NWF)	DOP	BCRP, BDC, Community Groups, DHCD, DPW, Federal Agencies, MDNR, NGOs, State Agencies	All	Ongoing	Federal Grants State Grants Foundation Grants	* Currently in advanced stages Verify with NWF to see if this has been completed.	1	0	
NS-4: Expand, pr	rotect and	restore riparian areas in the city (Lead Agency: DOP)					Federal Grants				
NS- 4	2	Evaluate current regulations regarding stream buffers and floodplains and modify them (if appropriate) to assure they adequately protect perennial stream corridors	DOP	BCRP, DOP, DPW	Flooding	Ongoing	State Grants Local Grants Foundation Grants	* Currently in mid-stages	:	3	
NEW 2018 DP3 ACTION NS- 4		Evaluate potential for completion of Maidens Choice stream restoration project (Army Corps of Engineers, Baltimore District identified project)	ACE	DOT, DPW	Flooding	Long	FEMA grants, State Grants	* New			
N3-3. Fleseive a	illu ci eate		wettanus ai		Oastal aleas (Lea	ad Agency. DOF	Federal Grants				
NS- 5	1	Integrate natural buffer requirements, such as wetlands and soft shorelines, into new development or redevelopment		BCRP, BDC, DPW, NGOs, State Agencies, Waterfront Partnership	Coastal Hazards	Short	State Grants Local Grants Foundation Grants	Currently in mid-stages May not be appropriate or feasible for all projects.	1	3	
NS- 5	2	Complete stream restoration projects in Baltimore City and County stream valleys that lead into the coastal wetlands so as to increase habitat and reduce sedimentation	DPW	BCRP, BDC, DOP, DPW, NGOs, State Agencies, Waterfront Partnership	Flooding	Long	Federal GrantsState GrantsLocal GrantsFoundation Grants	* Currently in early stages	:	3	
NS- 5	3	Identify and evaluate areas in the Critical Area buffer to prioritize ecological buffer restoration efforts	DOP	BCRP, BDC, DPW, NGOs, State Agencies, Waterfront Partnership	Coastal Hazards	Medium	Critical Area Buffer Offset Fees Private Funds	* Currently in mid-stages	,	9	
NS-6: Require th	e City's dro	ought management plan to account for changes in clin	nate. (Lead	Agency: DPW)							
NS- 6	1	Map drought risks and water availability via climate change scenarios	DPW	BCHD, Water Utility	Precipitation Variability	Short	Federal Grants State Grants Foundation Grants	* Still pending Mapping of drought risk and water availability via climate change is still pending.	,)	
NS- 6	2	Update drought management plans to recognize changing conditions	DPW	BCHD, Water Utility	Precipitation Variability	Short		* Still pending	1	2	
NS-7: Integrate o	climate cha	nge and natural hazards planning into small watershe	ed action pla	ans (SWAPs) (Lead Agend	Flooding						
NS- 7	1	Review existing watershed management plans and identify future actions to address climate impacts	DOP	DPW, NGO's	Coastal Hazards Precipitation Variability	Ongoing		* Currently in early stages	:	3	
NS-8: Conduct do	etailed ong	oing analysis of climate information, trends in storm	events and	hydrology to support po	licy changes resp	onding to climate	change (Lead Agency: DOP)			
NS- 8	1	Expand the use of climate information (e.g. seasonal forecasts) in water resources planning and management.	DOP	BDC, FEMA, MDE, MDNR, MEMA, NGOs, State Agencies, Waterfront Partnership	Flooding Coastal Hazards Precipitation Variability	Short	State, Local and Foundation Funding	* Currently in very early stages	:	3	
NS- 8	2	Research and actively monitor trends in storm events, stream flow and other conditions affecting hydrology and water	DOP	BDC, FEMA, MDE, MDNR, MEMA, NGOs, State Agencies, Waterfront Partnership	Flooding Precipitation Variability	Ongoing	Federal Grants State Grants Foundation Grants	* Currently in early stages	:	3	
NS- 8	3	Update flood maps to reflect changing risk associated with climate change.	DOP	BDC, FEMA, MDE, MDNR, MEMA, NGOs, State Agencies, Waterfront Partnership	Flooding	Short	Federal Grants State Grants Local Grants	* Implemented/On-going	;	3	
NS- 8	4	Continuously improve and enhance flood vulnerability data	DOP	BDC, FEMA, MDE, MDNR, MEMA, NGOs, State Agencies, Waterfront Partnership		Ongoing	Federal Grants State Grants Foundation Grants	* Currently in mid-stages	1	2	
NEW 2018 DP3 ACTION NS- 8	5	Pursue grants and technical assistance to conduct hydrology and hydraulic studies on flood prone areas within the city, to include Maiden's Choice Branch, when and where feasible	MOEM	DOT, DPW	Flooding	Long	FEMA grants, State Grants	* New			
PS-1: Strengthen	n emergend	y preparedness coordination between local government	ent, NGOs, a	and private entities by u	pdates to the City	y Emergency Opera	ations Plan (EOP) and relate	ed Emergency Support Functions (ESF) (Lead Agency: MOEN	л)		
PS- 1	1	Identify and develop a common database and communications technology that all city government agencies and departments should utilize for hazard information, preparedness and response	MOEM	MOE, DOT, BCHD, County Governments, DOP, DHMH, MOIT, PSC	All	Short	Federal Grants State Grants Foundation Grants	* Currently in early stages. Currently maintain watch lists for communications during emergencies. MOEM implementing the new Code Red mass notification system that all city agencies will have access to and participating in the open data committee.	1	1	
PS- 1	2	Ensure consistency and integration with existing and future response plans within and between agencies	DOP/ MOEM	BCHD, County Governments, DOP, DHMH, Humane Society, MOIT, PSC	All	Ongoing		* Currently in mid-stages MOEM looking at regional plans as part of the current Emergency Operations Plan (EOP) update and will also integrate the hazard ranking from 2018 DP3 in the EOP update.	,)	

STRATEGY #	ACTION #	ACTION	ACTION LEAD AGENCY	STAKEHOLDERS	HAZARD	ESTIMATED TIMEFRAME (short 1-2yrs, med 3-5yrs, long 6+)	FINANCING OPTIONS	STATUS		Score (w/o Score Score S.0-7.0	2018 DP3 UPDATE PRIORITIZATION FIRST: SECOND:
		Coordinate outreach efforts of the Mayor's Office of		BCFD, BCHD, BCPD,					High	10.0-12.0	High High THIRD: Priority/ 2 2 or more "All" or more Hazards Hazards
PS- 1	4	Emergency Management, Mayor's Office of Neighborhood and Constituent Services and Baltimore City Health Department to leverage messages related to all-hazards emergency preparedness, response and recovery	MOEM	Community Groups, County Governments, DOP, DHMH, Humane Society, MOEM, MOIT, MON, PSC	All	Medium	State Grants Local Grants Foundation Grants	* Currently in advanced stages. MOEM currently working with city agencies on response and recovery through their preparedness section.		11	
PS- 1	5	Continue to identify and improve coordination with Key Partners. Develop strong working relationships with local experts to provide technical assistance to refine and improve city government emergency preparation	MOEM	BCHD, County Governments, DOP, DHMH, FEMA, MDE, MDNR, MEMA, MOIT, PSC	All	Ongoing	State Grants Local Grants Foundation Grants	* Currently in mid-stages MOEM currently partnering with several key partners through: LEPC, Homeland Security Preparedness Committee (HSPC), BUASI, Downtown Business Partnership, Waterfront Partnership and many others.		11	
PS- 1	6	Review and improve specific response plans contained in the EOP and related ESFs that relate to extreme weather events (snow, heat, flood, wind, electrical outages, and other hazard events)	MOEM	BCHD, County Governments, DOP, DHMH, Humane Society, MOIT, PSC	All	Ongoing	State Grants Local Grants Foundation Grants	* Currently in mid-stages The city EOP is currently in revision and will use data from the city mitigation plan update to inform our hazards section.		7	
PS- 1	7	Ensure equipment purchases and communication systems are compatible across agencies and jurisdictions	PSC / MOEM	BCHD, County Governments, DOP, DHMH, Humane Society, MOEM, MOIT, PSC	All	Ongoing	Federal Funding State Funding Local Funding	* Currently in very early stages		10	
PS- 1	8	Meet with Baltimore City animal rescue and care shelters to further develop their internal plans for animal's health and safety during and after a hazard event	BCHD	BCHD, DOP, MDH, Humane Society, MOIT, PSC	All	Ongoing	Federal Funding State Funding Local Funding	*Mid-stages		9	
PS- 1	9	Ensure all animal rescue and care shelters located within the floodplain are provided the support to apply for and obtain funds to relocate	BCHD	BCHD, County Governments, DOP, MDH, MDH, Humane Society, MOIT, PSC	flooding Coastal Hazards	Ongoing	State Grants Local Grants Foundation Grants	*Advanced stages		8	
PS- 1 PS-2: Develop a		Facilitate the sharing of hospital-based best practices and resources with Baltimore City hospitals to foster community resilience to climate change areness Program (Lead Agency: MOEM)	BCHD	BCHD, DOP, MDH, Humane Society, MOIT, PSC	All	Ongoing	Private funding	* Still pending		7	
PS- 2	1	Create a standardized early warning system for members of the public and educate them on actions they should take when alarm sounds	МОЕМ	BCHD, DHMH, DOP, MDH2E, MEMA, MOEM	All	Short	Local Funding	* Currently in early stages		10	
PS- 2	2	Evaluate and improve community health center strategies for communicating with patients during an emergency	BCHD/ MOEM	BCHD, MDH2E, MEMA, MOEM	All	Ongoing	Private funding	* Still pending MOEM constantly providing information to the community on communicating during emergencies through our preparedness section.		12	
PS- 2 PS-3: Designate		Hold climate specific seminars, in partnership with MDH2E and MHA, for hospital emergency and sustainability managers *Readers and organizations that can assist and provide	BCHD	BCHD, MEMA, MOEM		Ongoing	Federal Grants State Grants Foundation Grants	* Currently in very early stages		11	
PS- 3		Prior to a hazard event, identify lead contacts serving vulnerable populations and coordinate actions to maximize safety and information sharing	МОЕМ	BCFD, BCHD, BCPD, Community Groups, DOP, HABC, Hospitals, MOEM, MON		Ongoing	Community Development Block Grant Program (CDBG)	* Currently in early stages MOEM works with agencies that serve vulnerable populations, such as the Mayor's Commission on Disabilities.		12	
PS- 3	2	Develop a community group coordination plan and implementation guide	MOEM	BCFD, BCHD, BCPD, Community Groups, DOP, HABC, Hospitals, MOEM, MON	All	Medium		* Currently in very early stages New MOEM Preparedness Director is taking the lead on this and has already gathered many community contacts.		7	
PS- 3	3	Identify and evaluate plans already in place and work to improve utilization of community based leaders to assist in preparedness and response	MOEM	BCFD, BCHD, BCPD, Community Groups, DOP, HABC, Hospitals, MOEM, MON	All	Ongoing (as community leaders and groups change)	State Grants Local Grants Foundation Grants	* Currently in early stages. The city has established Resiliency Hubs to accomplish this exact purpose.		12	
NEW 2018 DP3 ACTION PS- 3	4	Develop training and guidance documents for Resiliency Hub Leaders that detail the scope of services (include checklists and instructions for opening, running, and closing)	DOP	BCHD, MOEM, Community / Faith Based groups	All	Short	FEMA grants, State Grants	* Currently in early stages			
NEW 2018 DP3 ACTION PS- 3	5	Increase number of Resiliency Hubs	DOP	BCHD, MOEM, Community / Faith Based groups	All	Medium	FEMA grants, State Grants	* New			
NEW 2018 DP3 ACTION PS-3 PS-4: Integrate of	6 Climate cha	Initiate community resiliency planning, outreach, and support nge and natural hazards planning into all City and com	DOP	MOEM, BCHD, Community and Faith Based Groups ns (Lead Agency: MOEM	AII 1)	Ongoing	FEMA grants, State Grants	* New			
PS- 4	1	Develop guidelines to include proactive resilience planning into plan development process	DOP / DHCD	BCHD, MOEM, State and Federal Agencies	All	Ongoing, Medium	Community Development Block Grant Program (CDBG)	* Currently in very early stages		5	
PS- 4 PS-6: Anticipate	3 and addres	Partner with Maryland Department of Health or other pertinent entity to develop institutional checklist and materials for health care specific resilience plans ss potential disease outbreaks caused by extreme wea	BCHD	BCHD, DOP, MOEM, State and Federal Agencies s and changing climatic c		Ongoing, Medium Agency: BCHD)	Private funding	* Still pending		8	
PS- 6	1	Support studies of heat and flood related vector borne diseases in the Baltimore the region based on changing temperature and moisture	BCHD	BCHD, CDC, MDH, MDNR, MEMA, MOEM, State Agencies	Flooding Extreme Heat	Ongoing	Federal Grants State Grants Foundation Grants	* Currently in mid stages BCHD has developed an Infectious Disease Response Plan.		8	

									Priority Score (w/o CAP Overlap Values)		
									Priority	Score	
						ESTIMATED			Low	5.0-7.0	2018 DP3 UPDATE PRIORITIZATION
STRATEGY #	ACTION #	ACTION	ACTION LEAD AGENCY	STAKEHOLDERS	HAZARD	TIMEFRAME (short 1-2yrs, med 3-5yrs, long 6+)	FINANCING OPTIONS	STATUS	Med	8.0-9.0	
											FIRST: SECOND:
									High	10.0-12.0	High High THIRD: Priority/ Priority/ 2 2 or more "All" or more Hazards Hazards Hazards
								* Currently in mid stages			nazai us
PS- 6	2	Evaluate existing programs that detect disease outbreaks to determine their flexibility to respond to new conditions	BCHD	BCHD, CDC, State Agencies	All	Ongoing		Surveillance systems are identified in the BCHD Infectious Disease Response Plan, but have not been formally evaluated. Most surveillance systems are managed by the state MDH, not at the local level.		6	
PS-7: Protect Ba	ltimore res	idents from the effects of hazard events and plan for	more frequ	ent hazard instances (Le	ead Agency: MOE	M)					
PS- 7	1	Re-evaluate and update existing heat alerts, advisories, and updates to healthcare and emergency service providers	MOEM / BCHD	BCFD, BCHD, BCPD, BCRP, MDH, Licenses and Permitting, MDE, MOEM, Healthcare providers	Extreme Heat	Short	State Grants Local Grants Foundation Grants	* Currently in early stages Inspection and maintenance- evaluate need for and availability of procurement agreements may be the best option The Baltimore City Code Red Extreme Heat Plan is updated annually to ensure existing alert strategies are adequate, and to keep cooling center location and hours current. Recommend to change this action to ongoing (column M).		6	
PS- 7	2	Ensure that residents and visitors have access and transportation to cooling centers during extreme heat events	MOEM / BCHD	BCHD, BCRP, Community Groups, MDH, Licenses and Permitting, MDE, MOEM, Transportation partners	Extreme Heat	Ongoing	State Grants Local Grants Foundation Grants	*Currently in mid-stage Some transportation to cooling centers is available for Seniors through the CARE taxi voucher program, but not specifically for other populations. Funding is a limiting factor for this action item.	7		
PS- 7	3	Communicate with city agencies at the start of the Heat Season on how to protect city staff working outside	MOEM / BCHD	BCFD, BCHD, BCPD, BCRP, MDH, Licenses and Permitting, MDE, MOEM, Agencies with outdoor workers	Extreme Heat	Ongoing	Federal Grants State Grants Foundation Grants	* Currently in early stages The Code Red Extreme Heat Plan does not currently include steps to ensure agencies protect their workers.	7		
PS- 7	5	Include information about Code Red in the event permitting process, and incorporate language that allows BCHD to cancel outdoor events	MOEM / BCHD	BCHD, BCRP, Licenses and Permitting, MDE	Extreme Heat	Medium, Ongoing	State Grants Local Grants Foundation Grants	* Still pending BCHD will work with partners to ensure that extreme heat information is available during the event permitting process.	7		
STATE ACTION PS-7	6	STATE ACTION - Work with Regional, State and Local partners to improve air quality and reduce respiratory illnesses	MDE	BCHD, BCRP, Licenses and Permitting, MDE	Extreme Heat	Medium, Ongoing	Federal Grants State Grants Foundation Grants	* Currently in early stages	9		
PS- 7	7	Create and implement programs to manage combined health impacts of heat and air pollution	BCHD	BCHD, BCRP, MDH, Licenses and Permitting, MDE	Extreme Heat	Medium, Ongoing	Federal Grants State Grants Foundation Grants	* Currently in early stages There is no funding in BCHD identified for this project		4	
NEW 2018 DP3 ACTION PS- 7	8	When and where feasible pursue grants to complete any project eligible under FEMAs Hazard Mitigation Uniffied Guidance and its addendum that will contribute to the reduction of hazardous conditions in the city	МОЕМ	All city agencies	Flooding	Ongoing	FEMA grants, State Grants	* New			
PS-8: Conduct c	limate, resi	liency, and emergency planning education and outrea	ıch (Lead Aş	gency: MOEM)							
PS- 8	1	Incorporate environmental health and climate change into curriculum at schools, universities and health care facilities	BCHD	BCHD, DNR, DOP, DPW, MDH, MOEM, MOIT, MON, Hospitals	All	Ongoing	Community Development Block Grant Program (CDBG) Federal Funding Sources	* Still pending		8	
PS- 8	6	Create curriculum for hospitals to teach communities about climate change as part of hospital community benefits programs	MOEM/	BCHD, DNR, DOP, DPW, DHMH, MH2E, MOEM, MOIT, MON, Hospitals	All	Medium	Federal Grants State Grants Foundation Grants	* Still pending		8	
PS- 8	7	Utilize existing preparedness messaging to include information on universal precautions to insect-borne and other infectious diseases	RCHD	BCHD, DNR, DOP, DPW, MDH, MH2E, MOEM, MOIT, MON, Hospitals	All	Short	State Grants Foundation Grants	* Currently in mid-stages. BCHD developed messaging in 2016 and 2017 for protection from mosquito-borne diseases including Zika; this information is posted on the BCHD website. Resource limitations and competing priorities have limited this item from being addressed further.		6	
PS-9: Improve a	wareness a	nd education about the importance of flood insurance	e and prepa	ration for Baltimore citi	zens (Lead Agenc	y: FEMA/MEMA)					
PS- 9	1	Create an educational program centered on flood hazards, coastal construction practices and evacuation procedures	DOP / MOEM	Community Groups, DHCD, DHMH, FEMA, MEMA, MOEM, MON, NFIP, NGOs, MOEM	Flooding Coastal Hazard	Short	Housing Recovery Funding NFIP	* Currently in early stages	:	1	
PS- 9	2	Encourage owners of properties to purchase flood insurance and improve policyholder awareness at time of sale or renewal	DOP	Community Groups, DHCD, DHMH, DOP, FEMA, MEMA, MOEM, MON, NFIP, NGOs, MOEM	Flooding Coastal Hazards	Ongoing	Housing Recovery Funding NFIP	* Currently in mid-stages	:	1	
PS- 9	4	Identify programs and grants that assist citizens in purchasing flood insurance and making flood proofing changes	DOP	Community Groups, DHCD, DHMH, FEMA, MEMA, MOEM, MON, NFIP, NGOs, MOEM	Flooding Coastal Hazards	Medium	Housing Recovery Funding NFIP	* Currently in very early stages		9	
PS- 9	5	Develop an annual newsletter to inform and remind owners of property in the floodplain about flood insurance and flood proofing activities they should undertake	DOP	Community Groups, DHCD, DHMH, FEMA, MEMA, MOEM, MON, NFIP, NGOS, MOEM	Flooding Coastal Hazards	Short, Ongoing	State Grants Foundation Grants	* Currently in very early stages	5		
PS- 9	7	Require a flood disclosure form, and distribution of floodplain awareness educational information as part of lease agreements for commercial / residential properties and ensure distribution as tenants change	HCD / MOEM / DOP	Community Groups, DHCD, DHMH, FEMA, MEMA, MOEM, MON, NFIP, NGOs, MOEM	Flooding Coastal Hazards	Ongoing	Federal Grants State Grants Foundation Grants	* Still pending		.1	
PS-10: Increase	Baltimore's	Food Security (Lead Agency: DOP)									
PS-10	1	Incorporate Baltimore's food policy initiative into planning efforts and double the size and number of food producing community gardens by 2025	DOP	MDA, Urban Farms and Community Gardens (P&P and CGRN)	Flooding Precipitation Variability	Ongoing, Long	Community Development Block Grant Program (CDBG) State Grants Foundation Grants	* Currently in advanced stages BFPI has become much more integrated into the Office of Sustainability at-large and hazard and resilience planning, and have done an assessment of the Resiliency Hubs.	:	1	

STRATEGY #	ACTION #	ACTION	ACTION LEAD AGENCY	STAKEHOLDERS	HAZARD	ESTIMATED TIMEFRAME (short 1-2yrs, med 3-5yrs, long 6+)	FINANCING OPTIONS	STATUS	Priority Score (w/o		
									Priority	5.0-7.0	2018 DP3 UPDATE PRIORITIZATION
									Med	8.0-9.0	FIRST: SECOND:
									High	10.0-12.0	High High THIRD: Priority/ Priority/ 2 2 or more or more Hazards Hazards
STATE ACTION PS-10	2	STATE ACTION - Increase food distribution infrastructure and local food aggregation to link regional and local food producers to local distributors	MD Agricultur e	BOS, DOP, MDA, Urban Farms and Community Gardens (P&P and CGRN)	Precipitation Variability	Ongoing, Long	Federal Grants State Grants Foundation Grants	* Currently in very early stages		9	
PS-10	4	Develop a food security plan for Baltimore	DOP	DOP, DOP, MDA, Urban Farms and Community Gardens (P&P and CGRN)	Precipitation Variability	Ongoing, Long	Federal Grants State Grants Foundation Grants	* Currently in mid-stages BFPI convened an Emergency Food Working Group that created a plan for Food Access during Incidents and Disasters for inclusion in the EOP, and BFPI now staffs the EOC during major events. New protocols are in place with schools and rec centers to feed kids after emergencies. A list is maintained of which stores have back up power.	1	1	
PS-10	5	Increase land under cultivation for commercial urban agriculture	DOP	MDA, Urban Farms and Community Gardens (P&P and CGRN)	Precipitation Variability	Ongoing, Long	Federal Grants State Grants Foundation Grants	* Currently in early stages	1	1	
NEW 2018 DP3 ACTION PS- 10	6	Increase the amount of land permanently secured for food production, from community gardens, market gardens, to commercial urban agriculture	DOP	MDA, Farm Alliance, BCRP, Baltimore Green Space, Urban Farms and Community Gardens	Flooding	Ongoing	FEMA grants, State Grants	* Currently in early stages			
NEW 2018 DP3 ACTION PS- 10	7	Implement the Plan for Food Access During Incidents and Disasters	DOP	MOEM, Emergency Food Working Group partners	All	Ongoing	FEMA grants, State Grants	* Currently in advanced stages			
NEW 2018 DP3 ACTION PS- 10	8	Increase food system resilience over the long-term	DOP	CLF, MOEM	All	Ongoing	FEMA grants, State Grants	* Currently in early stages			